



NMUN

CANADA

BANFF 2025

Conference Program 2025

Ashlee Rolheiser, Secretary-General
Ana Williamson, Deputy Secretary-General



NATIONAL MODEL UNITED NATIONS

NMUN advances understanding of the UN and contemporary global issues through quality educational programs that emphasize collaboration and cooperative conflict resolution and prepare participants for active global citizenship.

NMUN programs require college and university students to apply their academic knowledge actively while simulating the work of diplomats in experiential learning programs that demand their collaboration with their peers from various nations to craft negotiated solutions to current global problems. Students must research, craft, and then advocate positions with which they may or may not agree. Participants strengthen through practice the skills of listening, persuasion, and negotiating while developing a deeper capacity for empathy and creative problem-solving.



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Committees and Topics

Human Rights Council (HRC)

- 1. The Rights of Indigenous Populations to Their Traditional Economies
- 2. UNDRIP and the Participation of Indigenous Populations in Governance

United Nations Educational, Scientific and Cultural Organization (UNESCO)

- 1. Indigenous Knowledge and Climate Adaptation
- 2. The Protection of Cultural Heritage through Language Preservation

United Nations Development Programme (UNDP)

- 1. Addressing Affordability and Accessibility of Goods for Marginalized Communities
- 2. Adaptation and Resilience in the Face of Climate Change

United Nations Environment Assembly (UNEA)

- 1. Promotion of Safe and Sustainable Use of the World’s Oceans
- 2. Reaffirming Legal Protections and Rights of Natural Protected Areas



Register and Wake Up in a City That Never Sleeps!



New York
29 March–2 April or 6–10 April 2026

Register Your Vote to Attend!



Washington, D.C.
6–8 November 2026

It's So Gaudi!



Barcelona, Spain
22–28 November 2026

UNITED NATIONS



NATIONS UNIES

THE SECRETARY-GENERAL

MESSAGE TO NATIONAL MODEL UNITED NATIONS
(NMUN•CANADA)

Canada, 23-29 November 2025

Dear friends,

Thank you for taking part in this Model United Nations – and for believing in the power of global cooperation.

You are leaders in your schools and communities.

And this is a time like no other for all people to raise their voices and engage in our global community.

We are living in turbulent times.

Our planet is burning, conflicts are raging, and inequalities are deepening.

Human rights are under fire.

Mistrust and misinformation are polarizing people and communities.

But none of this is inevitable.

Time and again, humanity has shown that when we unite to tackle our greatest challenges, change is possible.

The United Nations itself is a good example.

Since 1945, it has been the place for countries to unite behind global solutions to global problems.

We need that same spirit of global solidarity today.

And we need your ideas, energy, determination and voice.

The Member States of the United Nations recently adopted the Pact for the Future, the Global Digital Compact, and the Declaration on Future Generations.

These initiatives are designed to strengthen multilateralism and to actively engage young people in deeper and more meaningful ways.

I firmly believe that your voices must count in the way decisions are made, strategies are established, policies are defined, and actions are implemented.

And I have no doubt that your Model United Nations experience will help develop those skills even more.

Let's keep working to build peace, heal divisions, and extend a hand to those in need, especially the most vulnerable.

The United Nations is your ally in this important journey.

We will never give up fighting for a future of peace, dignity and prosperity for everyone, everywhere.

And I am counting on you to be a force of positive change to help get us there.

I wish you every success.

Thank you.



Senior Staff



Ashlee Rolheiser
Secretary-General



Ana Williamson
Deputy Secretary-General



Zachary Parker
Assistant Secretary-General

Human Rights Council (HRC)

United Nations Development
Programme (UNDP)



Kaylyn B. Atkins
Director



Kaia Goodhope
Assistant Director



McKenzie Kelly
Director



Aidan Lapp
Assistant Director

United Nations Educational, Scientific
and Cultural Organization (UNESCO)

United Nations Environment
Assembly (UNEA)



Tobias Willms
Director



Kiera Brown
Assistant Director



Johanna Gunkel
Director



Nathan Poon
Assistant Director

All NMUN Secretariat members are volunteers.

Dear Honorable Delegates, Faculty Advisors, and Friends,

On behalf of the whole of the NMUN • Canada Planning Committee, the volunteer staff, and Board of Directors, it is our great privilege to welcome you to NMUN • Canada 2025! Over the course of this next week, you will be immersed in traditional First Nations and Indigenous customs and history of Alberta; engage in diplomatic conversations, engagements and discussions; and come to understand the deep history of Banff and the surrounding areas here in Canada.

It is our hope that over this next week you open your minds and hearts to the learning that can be grasped from Indigenous communities – understanding the Peoples who traditionally call these lands home.* Empathy, open-mindedness, and a willingness to engage and learn about communities different from our own are things that the world is in need of. This openness will help shape you and your future as you continue your educational and professional journeys, enabling you to become an engaged and active global citizen.

Multilateralism, solidarity, and collective action were all themes at the United Nations General Assembly's 80th session this year in New York City where "Better Together: 80 Years and more for peace, development, and human rights" was the theme. Pivotal were the words spoken in the General Assembly Hall, reaffirming a commitment to shared action for both people and planet, with a sense of urgency in achieving the Sustainable Development Goals with only five years remaining and the reinvigoration of global cooperation. Secretary-General Guterres spoke to peace in his words to the General Assembly, stating "Eighty years ago, from the ashes of war, the world planted a seed of hope. One Charter, one vision, one promise: that peace is possible when humanity stands together."

Throughout the duration of your week here in Banff, think about Secretary-General Guterres's words about peace, and how our actions – governmental and personal – can affect those around us. Think collaboratively and work to reach continual consensus with those who may think differently than you. Take inspiration from others from different backgrounds and continue to work towards a more inclusive world.

In Peace,

Ashlee Rolheiser
Secretary-General
NMUN • Canada 2025

Analeigh Williamson
Deputy Secretary-General
NMUN • Canada 2025

* NMUN • Canada is being held on traditional Treaty 7 territory, and we respectfully acknowledge that these lands are, and remain, a sacred gathering place for the Niitsitapi from the Blackfoot Confederacy, of whom the Siksika, Kainai, and Piikani First Nations are part; the Îyârhe Nakoda of the Chiniki, Bearspaw, and Goodstoney First Nations; the Tsuut'ina First Nation; the Métis Nation of Alberta, and many others whose histories, languages, and culture are enshrined within these lands.

NMUN is a Non-Governmental Organization associated with the United Nations Department of Global Communications and a U.S. 501(c)(3) nonprofit organization.

Sunday, 23 November 2025

All Day	Arrive in Banff National Park, Canada	On Your Own
8:00 p.m. – 9:00 p.m.	NMUN Conference Registration (one person does this for your entire delegation)	Lobby, Professional Development Centre

Monday, 24 November 2025

8:30 a.m. – 5:00 p.m.	Study Tours Day 1 Sustainability Issues <ul style="list-style-type: none">Banff Gondola to Sulphur MountainBow Valley Scenic DriveLake Louise VisitJohnston Canyon Hike Box Lunch Provided	Lobby, Professional Development Centre (first bus will depart promptly at 8:30 a.m.)
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Tuesday, 25 November 2025

9:00 a.m. – 3:30 p.m.	Study Tours Day 2 Indigenous Issues <ul style="list-style-type: none">Blanket ExerciseTalking CirclesDrummingIndigenous Warrior Training	Kinnear Centre 2nd Floor, Rooms 201, 203 2nd/3rd Floor, Rooms 201, 203, 205, 303 3rd Floor, Room 301 3rd Floor, Room 305
11:30 a.m. – 1:00 p.m.	Lunch Break (included, ticket required)	Sally Borden Bldg., 4th Floor, Vistas Dining Room
4:00 p.m. – 4:30 p.m.	Optional NMUN Rules Q&A (watch our training video prior to attending)	Kinnear Centre, 3rd Floor, Room 301
5:00 p.m. – 6:30 p.m.	Opening Ceremony (formal conference dress code begins)	Kinnear Centre, 2nd Floor, Rooms 201, 203, 205
6:30 p.m. – 8:30 p.m.	Welcome Dinner (included)	Kinnear Centre, 1st Floor, Rooms 101, 103, 105

Committee Locations - Kinnear Centre

HRC	Human Rights Council.....	3rd Floor, Room 301 (Caucus Room 305)
UNDP	United Nations Development Programme.....	3rd Floor, Room 303 (Caucus Room 306)
UNEA	United Nations Environment Assembly	2nd Floor, Room 203 (1st Floor, Caucus Room 101)
UNESCO	UN Educational, Scientific and Cultural Org.....	1st Floor, Room 103 (Caucus Room 105)
	Faculty Room	2nd Floor, Room 206 (open during committee sessions)

Wednesday, 26 November 2025

8:30 a.m. – 12:00 p.m.	Committee Sessions 1	See Committee Locations on p. 8
12:00 p.m. – 1:30 p.m.	Lunch Break (included, ticket required)	Sally Borden Bldg., 4th Floor, Vistas Dining Room
1:30 p.m. – 6:00 p.m.	Committee Sessions 2	See Committee Locations on p. 8
3:30 p.m. – 4:30 p.m.	Faculty Reception (faculty ribbon required)	Kinnear Centre, 2nd Floor Room 201

Thursday, 27 November 2025

8:30 a.m. – 12:00 p.m.	Committee Sessions 3	See Committee Locations on p. 8
12:00 p.m. – 1:30 p.m.	Lunch Break (included, ticket required)	Sally Borden Bldg., 4th Floor, Vistas Dining Room
1:30 p.m. – 5:30 p.m.	Committee Sessions 4	See Committee Locations on p. 8
6:30 p.m. – 8:30 p.m.	U.S. Thanksgiving Dinner (included, casual dress)	Canadian Brewhouse

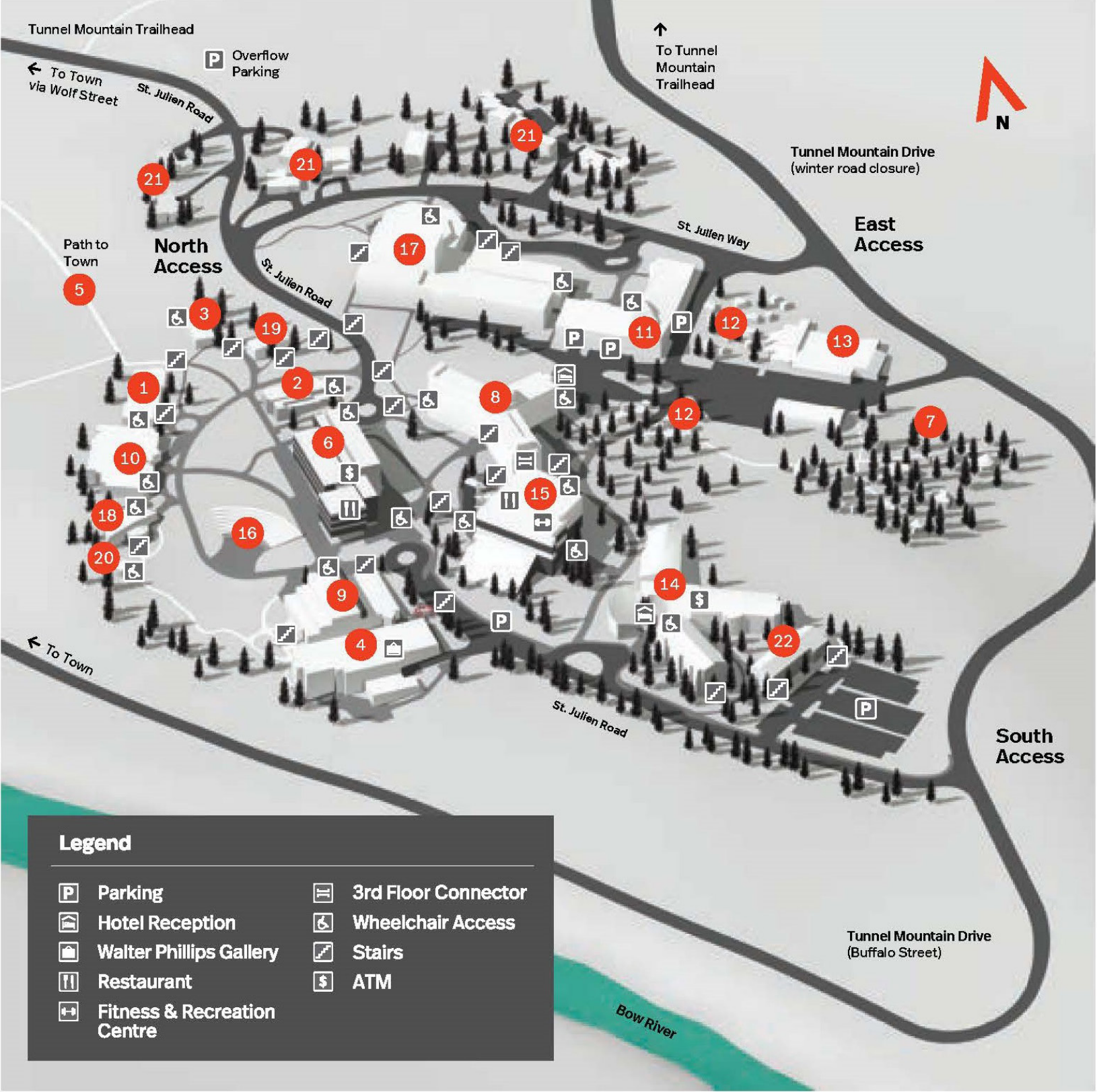
Friday, 28 November 2025

8:30 a.m. – 12:00 p.m.	Committee Sessions 5	See Committee Locations on p. 8
12:00 p.m. – 1:30 p.m.	Lunch Break (included, ticket required)	Sally Borden Bldg., 4th Floor, Vistas Dining Room
2:30 p.m. – 4:00 p.m.	Closing Ceremony	Kinnear Centre, 2nd Floor, Rooms 201, 203, 205
8:30 p.m. – 1:00 a.m.	Delegate Social Event (name badges required, casual dress, first shuttle leaves from the Professional Development Centre at 8:15 PM)	Canadian Brewhouse

Saturday, 29 November 2025

All Day	Journey Home	On Your Own
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Legend

- | | |
|-----------------------------|---------------------|
| Parking | 3rd Floor Connector |
| Hotel Reception | Wheelchair Access |
| Walter Phillips Gallery | Stairs |
| Restaurant | ATM |
| Fitness & Recreation Centre | |

- | | |
|--|---|
| 1 Corbett Hall | 13 Physical Facilities Building
Print Shop
Shipping & Receiving |
| 2 Donald Cameron Centre
Administration Offices | 14 Professional Development Centre
Hotel Reception |
| 3 Farrally Hall | 15 Sally Borden Building
Fitness & Recreation Centre
Participant Resources
Three Ravens Restaurant
Vistas Dining Room |
| 4 Glyde Hall
Walter Phillips Gallery | 16 Shaw Amphitheatre |
| 5 Ken Madsen Path to Town | 17 Theatre Complex
Box Office
Jenny Belzberg Theatre
Laszlo Funtek Teaching Wing
Margaret Greenham Theatre
The Club |
| 6 Kinnear Centre for Creativity & Innovation
Maclab Bistro
Meeting Rooms & Banquets
Paul D. Fleck Library & Archives | 18 TransCanada PipeLines Pavilion
Banff International Research Station |
| 7 Leighton Artists Studios | 19 Vinci Hall |
| 8 Lloyd Hall
Hotel Reception | 20 Yurt |
| 9 Jeanne & Peter Lougheed Building | 21 Staff Housing |
| 10 Max Bell Building | 22 Staff Housing
Becker Hall |
| 11 Music Building
Bentley Chamber Music Studio
Rolston Recital Hall | |
| 12 Music Huts | |



NMUN • Canada



Delegations

Member State	School	From
Albania	Ukrainian Catholic University	UKR
Algeria	California State Polytechnic University Pomona	USA
Australia	The University of Arkansas	USA
Belgium	Model UN Initiative Cusanus	DEU
Benin	The Alliance of Ukrainian Universities	UKR
Bolivia	Riverside City College	USA
Brazil	Western Colorado University	USA
Bulgaria	National University of Kyiv-Mohyla Academy	UKR
Canada	Valdosta State University	USA
China	University of Nebraska at Kearney	USA
Colombia	WSC Italia Global Leaders	ITA
Costa Rica	McMurry University	USA
Côte D'Ivoire	Notre Dame Seishin University	JPN
Czechia	MacEwan University	CAN
Denmark	WSC Italia Global Leaders	ITA
Ecuador	Monash University	AUS
Egypt	Royal Holloway, University of London	GBR
Fiji	The University of Texas at Dallas	USA
Finland	University Erfurt	DEU
France	United Minds	ITA
Germany	Washburn University	USA
India	University of New Haven	USA

Member State	School	From
Indonesia	University of Nebraska at Kearney	USA
Iran	Washburn University	USA
Iraq	Monash University	AUS
Japan	The University of Arkansas	USA
Jordan	The University of Kitakyushu	JPN
Mexico	California State University, San Bernardino	USA
Morocco	California State University, San Bernardino	USA
Netherlands	The University of Melbourne	AUS
Norway	University Erfurt	DEU
Pakistan	The University of Melbourne	AUS
Republic of Korea	Florida Atlantic University	USA
Russian Federation	Valdosta State University	USA
Samoa	The University of Arkansas	USA
Solomon Islands	De La Salle University	PHL
South Africa	University of Massachusetts Dartmouth	USA
Sudan	Royal Holloway, University of London	GBR
Switzerland	MacEwan University	CAN
Thailand	Royal Holloway, University of London	GBR
Ukraine	MacEwan University	CAN
United Kingdom	California State Polytechnic University Pomona	USA
United States of America	Riverside City College	USA
Viet Nam	The University of Texas at Dallas	USA

Abbreviations for where each school is located are from the [UN Statistics Division](#).





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18k+

FULL- AND PART-TIME STUDENTS*

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1:17

FACULTY TO STUDENT RATIO*

93k+

ALUMNI

*2024/25

MacEwan.ca

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Expectations of Conduct

Our intention is to create an environment at National Model United Nations (NMUN) that supports our educational mission. Professionalism in speech, actions, and appearance by all participants (delegates, faculty, delegation leaders, guests, secretariat, staff, and board members) is a requirement of all NMUN conferences. These guidelines are provided to help establish clear expectations.

NMUN reserves the right to bar violators from further participation and/or restrict future registration for any participant or school unable to uphold their responsibility to the conference's expectations.

Everyone

- Treat everyone, including non-NMUN hotel guests, with the highest level of courtesy and respect at all times, including on social media and in electronic communications.
- Enjoy the variety of activities available at our conference venues. Please bear in mind, however, that the purpose of being here is participation in NMUN.
- Disruption of committee sessions or causing problems in the hotel or other facilities will not be tolerated.
- Respect academic integrity; plagiarism will not be tolerated.
- Alcohol is not allowed in any of our committee sessions. If you are going to drink, please drink responsibly. Excessive alcohol consumption should be avoided. The drinking age in Alberta, Canada is 18.
- Possession or use of illicit drugs is prohibited at all times. Any issues related to illicit drugs may be directed to the attention of local authorities.
- Follow the Dress Code while attending conference events.
- Respect the property of our host hotel and all other facilities used. Keep in mind that our facility partners have separate policies that include the potential for removal from their properties.



Delegates

- Remain in character by consistently advocating the interests and representing the policies of the country assigned. To act in character also entails displaying respect for the opinions and ideas of fellow delegates, even if these opinions and ideas conflict with a given delegate's own country's priorities.
- Collaborate with fellow delegates whenever possible.

Faculty Advisors

- Make efforts to ensure that students maintain a positive and professional approach to the conference and help them understand the skills of diplomacy as practiced at NMUN.
- Serve as information resources when appropriate, but do not participate in the actual writing of resolutions or caucusing activities; participation in the committee process must be left to the student delegates and the conference volunteer staff.
- Quietly observe your students from the outer perimeter of committee rooms.
- Refrain from using academic credit and grading policies that force participation beyond a country's normal position in the UN; awards should not be a delegation's main emphasis.

Guests

- Guests are required to adhere to the same expectations as all other conference attendees.
- Guests serve as observers.
- Guests may not be enrolled university students or faculty advisors and do not provide any support to a delegation. A guest is typically a school official, spouse/partner/child of a faculty advisor, or a funder who is interested in learning about NMUN.

Safety & Security

Your safety and security are your personal responsibility. Take full advantage of this unique opportunity in a responsible manner. Please do not leave your computer or other personal electronic devices unattended. Remove conference badges when leaving the conference facilities. Refrain from any sort of substance abuse. Use common sense.

In the event of an emergency in the hotel or other venues, follow their guidelines. Emergency preparedness experts recommend having a designated meeting spot outside the hotel and sharing cell phone numbers amongst members of your delegation. The emergency number in Canada is 911.

Undiplomatic Behavior, Sexual Harassment, Discrimination, and Sexual Violence

Disrespectful behaviors in committee should first be addressed by attendees directly with one another or through their faculty advisor or delegation leader. Repeated instances of undiplomatic behavior may be called to the attention of conference organizers by faculty advisors or delegation leaders.

Sexual harassment and discrimination based on race, gender, sexual orientation, national origin, religion, age, or disability are not acceptable. Such acts are incompatible with NMUN's educational mission and are a violation of our Conduct Expectations. General descriptions of behavior that may be considered sexual harassment can be found in the UN's [Code of Conduct](#).

Serious incidents of sexual harassment or discrimination may be referred to conference organizers. Conference organizers will consider the merits of the allegations received during a conference and respond appropriately. Outcomes may include issuing a verbal reprimand, expelling violators from the conference without compensation, barring violators from future NMUN involvement, or any other action deemed appropriate. Allegations received after a conference will generally be referred to the involved delegations' academic institutions. If they notify us of a determination of guilt, NMUN may take any of the actions listed above.

Sexual violence, which includes rape and sexual assault, is a crime punishable under the criminal justice system. Anyone who believes they are the victim of sexual violence, are at risk of experiencing sexual violence, or have witnessed actual or attempted sexual violence should contact law enforcement and notify NMUN. To ensure the safety of all NMUN participants, we will immediately remove potential violators from the conference and may take further action. We encourage all participants to review their campus sexual violence handbook for further information on sexual violence and resources available for victims.



Dress Code

All clothing must portray professionalism as expected in diplomatic settings. If attire is deemed inappropriate by NMUN staff, individuals may be asked to leave the session and return with appropriate attire.

- Professional business attire is a business jacket, dress shirt, tie, slacks/skirt/dress, and dress shoes. Professional dress expectations require that dresses and skirts be knee length. Delegates should be dressed in professional business attire that reflects their self-identified gender.
- Clothing considered too casual includes sweaters, novelty jackets, shorts, sundresses/other casual dresses, ball caps, jeans, sneakers, athletic wear, and sunglasses. Clothing that exposes excessive bare skin, shows undergarments, or is otherwise revealing is inappropriate.
- It is not appropriate to display any school or national symbols such as flags, pins, crests, etc. on your person during sessions. All UN symbols are acceptable.
- Traditional dress is permitted only for delegations in whose home countries it is considered professional business dress. NMUN will not tolerate any attempt to portray a character using traditional cultural attire as a costume.

Faculty advisors, delegation leaders, guests, and volunteer staff serve as role models for delegates. They too are required to dress in professional business attire while participating in scheduled conference sessions.





Ashley Callingbull
Actress, Model, Host,
and First Nations Activist



Salma Lakhani
Lieutenant Governor
of Alberta



Bob Rae
Canadian Amb.
and Perm. Rep. to
the United Nations



Stéphanie Toschi
Human Rights Counsellor,
Permanent Mission of
Luxembourg to the UN



Michael Eaton
Executive Director,
NMUN



Chaldeans Mensah
Associate Professor,
MacEwan University

Distinguished Speakers

Ashley Callingbull, Actress, Model, Host, and First Nations Activist

Salma Lakhani, Lieutenant Governor of Alberta

Bob Rae, Ambassador and Permanent Representative of Canada to the United Nations (video address)

Stéphanie Toschi, Human Rights Counsellor, Permanent Mission of Luxembourg to the UN

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Alberta Society for the Advancement of Ukrainian Studies



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Dr. Chaldeans Mensah, Associate Professor, Political Science

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Ukrainian Resource and Development Centre

kihêw waciston Indigenous Centre

Department of Alumni and Development

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Kaia Goodhope

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Rachel Holmes

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Sub-Committees and Consultation

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Lindsey Whitson

Rieke Langel

Lauren Kiser

Tom Snow

Daphne Alexis

Abhijeet Singh

MacEwan United Nations Club

Awards Criteria

NMUN has established [Awards Criteria](#) to evaluate delegate performance. Each element is equally important to the overall awards determination process. All committees are weighted equally and delegations are rated on a mathematical formula in relation to the total number of committees represented by the individual member state. Areas of evaluation are:

- Active Engagement in Committee — during both formal sessions and informal caucuses.
- Professionalism and Diplomatic Values — advocate for your assigned country's position in a manner consistent with its economic, social, and geopolitical constraints.
- Proper Use of the Rules of Procedure — facilitate effective workings of the committee and debate; do not impede it.



Motion	Purpose	Debate	Vote	Explanation
* Point of Order	Correct an error in procedure	None	None	Refers to a specific rule
* Appeal of the Chair	Challenge an initial decision of the Chair on a Point of Order	None	Majority	Question the Chair's ruling on a Point of Order
Suspension of the Meeting	Recess meeting for a defined period	None	Majority	Used to go into informal debate or break for a given time
Adjournment of the Meeting	End meeting	None	Majority	Used only on final day; ends committee for the year
Adjournment of Debate	End debate without a substantive vote	2 in Favor 2 Against	Majority	Ends debate on the topic; requires a recorded vote
Closure of Debate	Vote on all draft resolutions; move to an immediate vote	2 Against	2/3 Majority	Ends all discussion on current topic
* Division of the Proposal (Used in voting only)	Consider clause(s) separately from rest of draft resolution to create an annex			Voted on in order of most to least disruptive change
	Part 1: Procedural vote on if this motion should be considered	2 in Favor 2 Against	Majority	If passes: Clause(s) removed and voted on separately If fails: No change to clause(s)
	Part 2: Substantive vote to accept or reject separate clauses	None	Majority	If passes: Annex passes If fails: Clause(s) discarded and no longer part of any draft resolution
* Request Recorded Vote (Used in voting only)	Document the votes of committee members; the default is to adopt by consensus	None	None	Granted upon request without deliberation; electronic voting replaces Roll Call votes; other motions may still be considered
Reconsideration	Reopen debate on an issue (Motion must be made by a member who voted in favor of Adjournment of Debate)	2 Against	2/3 Majority	Reopens debate on a topic that was previously ended by Adjournment of Debate
Set the Speaker's Time	Set or change the time allotted to each speaker	2 in Favor 2 Against	Majority	Rarely used at the UN; prior approval from the Dais required or may be ruled out of order; never permitted during the first committee session
Close the Speakers List	No additional speakers may be added to the list	None	Majority	Once a closed list is exhausted, the committee goes directly into voting procedure
Reopen the Speakers List	Open a closed list	None	Majority	Reopens the list; allows more speakers to be added
Adoption of the Agenda	Approval of agenda order	None	Majority	Sets the order in which topics will be discussed

* Only these motions are recognized during voting procedure.