It is a pleasure to greet this Model United Nations. Today, people around the world are interconnected. Conflict, environmental destruction, poverty and injustice affect everyone. We have to work in common cause for our common humanity. All parents want a better life for their children. All religions value peace. All communities thrive when they value diversity.

At Model United Nations, you broaden your horizons. By learning and networking, you can be part of the efforts of the United Nations to establish peace, secure human rights and enable all people to live in dignity.

I have called for a surge in diplomacy for peace – and for a new emphasis on preventing conflicts. We are also working to improve living conditions everywhere through the 2030 Agenda for Sustainable Development.

In all of these areas, we can benefit from your enthusiasm and your ideas. I hope that you will follow our social media accounts and stay fully engaged in your communities.

The United Nations stands with you as you stand up for our shared values. Together, let us create a more compassionate, inclusive and peaceful world.

Antonio Guterres
Dear Delegates, Honoured Special Guests, and Esteemed Faculty Members,

I would like to begin by acknowledging that the Banff Centre is located in the traditional territories of the Stoney Nakoda and the Blackfoot and home of the people of the Treaty 7 comprising the Siksika, the Piikuni, the Kainai, the Tsuut’ina and the Stoney Nakoda First Nation including Chiniki, Bearspaw, and Wesley First Nations. With respect to this context, on behalf of Concordia University of Edmonton, the NMUN•Canada Advisory Council, and NMUN I would like to extend a warm welcome to Banff National Park! It is an incredible honour for Concordia to host NMUN•Canada. Our university, with the assistance of NMUN, has organized this conference in the hope that you will discover what Canada stands for in 2017. Canada has a strong history of sending people around the world, but seldom has the opportunity to welcome the world to Canada.

While we are approximately four hours in driving time from Concordia, we have carried with us the very heart of Concordia here to this conference. Concordia University of Edmonton is a community of learning grounded in scholarship and academic freedom, preparing students to be independent thinkers, ethical leaders and citizens for the common good. National Model United Nations offers a compatible mission to educate global citizens like all of you gathered here in Banff!

This week, you will encounter Canada’s struggle with the celebration of its sesquicentennial, what the United Nations Declaration of the Rights of Indigenous Peoples means to us this year, and how Canada tackles the preservation of our vast wilderness. We offer our thanks to peoples of Treaty 7 and the Banff Centre for allowing us to reconvene NMUN in their home.

NMUN remains one of the most incredible opportunities for post-secondary students to engage hands on with some of the world’s most daunting problems. At NMUN•Canada, it is my hope that you discover how much easier these problems become when the world works as one. Please immerse yourself this week into your committees, meet new friends, and enjoy your journey. NMUN is so much more than just a conference and can change you as a person.

I hope you will find Banff National Park to be a beautiful, frozen wonderland. The Canadian Rocky Mountains represent just a small portion of the beauty that Canada has to offer. I hope you have packed winter clothes for this week, and please don’t forget to wear your toques!

Stay warm and have a great conference!

Yours,

Kelsea Gillespie
Secretary-General, NMUN•Canada 2017

NMUN•Canada is sponsored by National Model United Nations, in partnership with Concordia University of Edmonton. NMUN is a 501(c)(3) nonprofit organization of the United States, an accredited Non-Governmental Organization with the United Nations, and a UN Academic Impact Member.
### Conference Schedule

**Sunday, 19 November**
- **All Day**
  - Arrive in Banff National Park, Canada
- **8:00 pm - 9:00 pm**
  - NMUN Conference Registration
    - Lobby, Professional Development Centre

**Monday, 20 November**
- **8:30 am - 5:00 pm**
  - Cultural Tours and Site Visits Day 1: Environmental Issues
    - Banff and Johnston Canyon Tours (Box lunch included)
- **7:30 pm**
  - Faculty Welcome Event
    - Sally Borden Building, 3rd Floor, Three Ravens Restaurant, Wine Bar

**Tuesday, 21 November**
- **9:00 am - 12:30 pm**
  - Cultural Tours and Site Visits Day 2: Indigenous Issues
    - Banff Centre Campus
  - Cultural Seminars
    - Kinneart Centre, 2nd Floor, Rooms 201, 203, 205
  - Blanket Exercise
    - Kinneart Centre, 1st Floor, Rooms 101, 103, 105
  - Smudging Teaching
    - Max Bell Building, Main Floor, Elder Tom Crane Bear Room
- **12:30 pm - 2:00 pm**
  - Lunch (ticket required)
    - Sally Borden Building, 3rd Floor, Vistas Dining Room
- **2:00 pm - 3:00 pm**
  - NMUN Rules Training (optional)
    - Max Bell Building, Main Floor, Max Bell Auditorium
  - Late NMUN Conference Registration
    - Kinneart Centre, 1st Floor, Outside MacLab Bistro
- **3:30 pm - 4:30 pm**
  - Speakers Panel
    - Kinneart Centre, 2nd Floor, Rooms 201, 203, 205
- **4:30 pm - 6:00 pm**
  - Opening Ceremony
    - Kinneart Centre, 2nd Floor, Rooms 201, 203, 205
- **6:00 pm - 7:30 pm**
  - Welcome Dinner
    - Kinneart Centre, 1st Floor, Rooms 101, 103, 105
- **7:30 pm - 10:30 pm**
  - Committee Session I
    - See Committee Locations on p. 6

### Committee Locations

- **Economic and Social Council Plenary (ECOSOC)**
  - Kinneart Centre, 3rd Floor, Room 303
- **General Assembly Plenary (GA)**
  - Max Bell Building, Main Floor, Max Bell Auditorium
- **Security Council (SC)**
  - Kinneart Centre, 3rd Floor, Room 301
- **United Nations Environment Assembly (UNEA)**
  - Kinneart Centre, 2nd Floor, Rooms 201, 203, 205

### Other Locations

- **Conference Services, Computer/Copier Room**
  - Kinneart Centre, 1st Floor, Outside Maclab Bistro
- **Faculty Room**
  - Kinneart Centre, 2nd Floor, Room 206
- **Faculty Seminars**
  - Kinneart Centre, 3rd Floor, Room 305
- **Lunch Room**
  - Sally Borden Building, 3rd Floor, Vistas Dining Room

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**Wednesday, 22 November**
- **9:00 am - 12:00 pm**
  - Committee Session II
    - See Committee Locations on p. 6
- **10:00 am - 11:00 am**
  - Faculty Seminar I
    - Kinneart Centre, 3rd Floor, Room 305
- **12:00 pm - 2:00 pm**
  - Lunch (ticket required)
    - Sally Borden Building, 3rd Floor, Vistas Dining Room
  - Committee Session III
    - See Committee Locations on p. 6
- **5:00 pm - 7:30 pm**
  - Dinner (at your own expense)
- **7:30 pm - 10:30 pm**
  - Committee Session IV
    - See Committee Locations on p. 6

**Thursday, 23 November**
- **9:00 am - 12:00 pm**
  - Committee Session V
    - See Committee Locations on p. 6
  - Faculty Seminar II
    - Kinneart Centre, 3rd Floor, Room 305
- **12:00 pm - 2:00 pm**
  - Lunch (ticket required)
    - Sally Borden Building, 3rd Floor, Vistas Dining Room
- **2:00 pm - 5:00 pm**
  - Committee Session VI
    - See Committee Locations on p. 6
- **5:00 pm - 7:30 pm**
  - Dinner (at your own expense)
- **7:30 pm - 10:30 pm**
  - Committee Session VII
    - See Committee Locations on p. 6

**Friday, 24 November**
- **9:00 am - 12:00 pm**
  - Committee Session VIII and Voting
    - See Committee Locations on p. 6
- **12:00 pm - 2:00 pm**
  - Lunch (ticket required)
    - Sally Borden Building, 3rd Floor, Vistas Dining Room
- **3:00 pm - 4:30 pm**
  - Closing Ceremony
    - Max Bell Building, Main Floor, Max Bell Auditorium
- **8:30 pm - 2:00 am**
  - Delegate Social Event
    - Rose and Crown Pub, Downtown Banff
  - NMUN name badge required for entry
  - Buses will depart from the Professional Development Centre at 8:30 pm
  - A shuttle bus will bring people back to the Banff Centre from 12-2 am

**Saturday, 25 November**
- **All Day**
  - Journey Home
<table>
<thead>
<tr>
<th>Member State</th>
<th>School (From)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Argentina</td>
<td>Université Laval (CAN)</td>
</tr>
<tr>
<td>Australia</td>
<td>University of Erfurt (DEU)</td>
</tr>
<tr>
<td>Bolivia</td>
<td>Concordia University of Edmonton (CAN)</td>
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<tr>
<td>Brazil</td>
<td>University of New Haven (USA)</td>
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<tr>
<td>Canada</td>
<td>Texas Christian University (USA)</td>
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<tr>
<td>Chile</td>
<td>Texas Christian University (USA)</td>
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<tr>
<td>China</td>
<td>Riverside City College (USA)</td>
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<tr>
<td>Colombia</td>
<td>University of Erfurt (DEU)</td>
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<tr>
<td>Cyprus</td>
<td>The University of Arkansas (USA)</td>
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<tr>
<td>Czech Republic</td>
<td>De La Salle-College of Saint Benilde (PHL)</td>
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<tr>
<td>Egypt</td>
<td>Kobe City University of Foreign Studies (JPN)</td>
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<tr>
<td>Ethiopia</td>
<td>Georgia State University (USA)</td>
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<tr>
<td>France</td>
<td>MacEwan University (CAN)</td>
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<tr>
<td>Germany</td>
<td>The University of Texas at Dallas (USA)</td>
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<tr>
<td>India</td>
<td>WSC Italia-Global Leaders (ITA)</td>
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<tr>
<td>Iran</td>
<td>Riverside City College (USA)</td>
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<tr>
<td>Iraq</td>
<td>The University of Arkansas (USA)</td>
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<tr>
<td>Ireland</td>
<td>King's College (USA)</td>
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<tr>
<td>Israel</td>
<td>The University of Arkansas (USA)</td>
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<td>Italy</td>
<td>University of Bridgeport (USA)</td>
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<tr>
<td>Japan</td>
<td>The University of Arkansas (USA)</td>
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<td>Kazakhstan</td>
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<td>Myanmar</td>
<td>Capilano University (CAN)</td>
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<tr>
<td>Norway</td>
<td>DGVN NRW (DEU)</td>
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<tr>
<td>Peru</td>
<td>Tallahassee Community College (USA)</td>
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<tr>
<td>Republic of Korea</td>
<td>De La Salle-College of Saint Benilde (PHL)</td>
</tr>
<tr>
<td>Russian Federation</td>
<td>Valdostia State University (USA)</td>
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<tr>
<td>Senegal</td>
<td>Concordia University of Edmonton (CAN)</td>
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<tr>
<td>South Africa</td>
<td>University of Erfurt (DEU)</td>
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<tr>
<td>Spain</td>
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</tr>
<tr>
<td>Swaziland</td>
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</tr>
<tr>
<td>Sweden</td>
<td>The University of Texas at Dallas (USA)</td>
</tr>
<tr>
<td>Tajikistan</td>
<td>National University of Defense Technology (CHN)</td>
</tr>
<tr>
<td>Thailand</td>
<td>Université Laval (CAN)</td>
</tr>
</tbody>
</table>

Abbreviations for where each school is located are from the UN Statistics Div.: https://unstats.un.org/unsd/methodology/m49/
Speakers
Douglas Roche, Former Canadian Parliamentarian and Diplomat
Paul Lacerte, Executive Director, BC Association of Aboriginal Friendship Centres
Stephanie Harpe, Musician, Actor, Advocate, and Public Figure
Dr. Dwayne Donald, Associate Professor, Faculty of Education, University of Alberta
Danika Littlechild, Cree Lawyer, Specializing in Indigenous, Environmental, and International Law
Dr. Jim Miller, Professor Emeritus of History, University of Saskatchewan

Other Distinguished Speakers and Special Guests
NMUN
Prof. Eric Cox, President
Michael Eaton, Executive Director
Paul VanCura, Director of Programs
Jess Hopeman, Program Associate
Jeri Lu Mattson, Financial Manager
Dr. Tim Loreman, President, Concordia University of Edmonton
Concordia Advisory Council for NMUN•Canada
Dr. Manfred Zeuch
Dr. Elizabeth Smythe
Dr. Tolly Bradford
Lewis Cardinal
Kelsea Gillespie
Carley Casebeer

Concordia Students’ Association
Rector Jairo Jose Campos Da Costa
Michiko Ellis, Matt Ridout, Jody Thrale, Don Lee (cover photo), and the entire Staff of the Banff Centre for Arts and Creativity

E-Creative Solutions

General Assembly Plenary (GA)
Economic and Social Council Plenary (ECOSOC)
United Nations Environment Assembly (UNEA)
Security Council (SC)
Conduct Expectations

Expectations of Conduct

Our intention is to create an environment at National Model United Nations (NMUN) that supports our educational mission. Professionalism in speech, actions, and appearance by all participants (Delegates, Head Delegates, Faculty, Team Leaders, Guests, Secretariat, Staff, and Board Members) is a requirement of all NMUN conferences. These guidelines are provided to help establish clear expectations.

Concerns about individual behavior in committee should first be addressed to the volunteer staff in committee. Staff may refer larger concerns, such as sexual harassment or discrimination issues, to conference organizers. Organizers may also be contacted directly through conference services staff.

NMUN reserves the right to bar violators from further participation and/or restrict future registration for any participant or school unable to uphold their responsibility to the conference’s expectations.

Everyone

• Treat everyone, including non-NMUN hotel guests, with the highest level of courtesy and respect at all times, including on social media and in electronic communications.
• Enjoy the variety of activities available at our conference venues. Please bear in mind, however, that the purpose of being here is participation in NMUN.
• Disruption of committee sessions or causing problems in the hotel or other facilities will not be tolerated.
• Respect academic integrity; plagiarism will not be tolerated.
• Alcohol is not allowed in any of our committee sessions. If you are going to drink, please drink responsibly. Excessive alcohol consumption should be avoided.
• Possession or use of illicit drugs is prohibited at all times. Any issues related to illicit drugs may be directed to the attention of local authorities.
• Follow the Dress Code while attending conference events.
• Respect the properties of the United Nations, our host hotels, and any other facilities used. Keep in mind, our facility partners have separate policies that include the potential for removal from their properties.

Delegates

• Remain in character by consistently advocating the interests and representing the policies of the country assigned. To act in character also entails displaying respect for the opinions and ideas of fellow delegates, even if these opinions and ideas conflict with a given delegate’s own country’s priorities.
• Collaborate with fellow delegates whenever possible.

Head Delegates

• If assigned to a committee, follow the Delegates expectations. If serving solely in an advisory role, follow the faculty expectations.
• Attend and participate in head delegates meetings.

Faculty Advisors

• Make efforts to ensure that students maintain a positive and professional approach to the conference and help them understand the skills of diplomacy as practiced at NMUN.
• Serve as information resources when appropriate, but do not participate in the actual writing of resolutions or caucusing activities; participation in the committee process must be left to the student delegates and the conference volunteer staff.
• Quietly observe your students from the back of committee rooms.
• Refrain from using academic credit and grading policies that force participation beyond a country’s normal position in the UN; awards should not be a delegate’s main emphasis.
• Attend and participate in any faculty advisors meetings.

Guests

• Guests are required to uphold the same expectations as all other conference attendees.
• Guests serve as observers.
• They cannot be enrolled university students or faculty advisors and do not provide any support to a delegation. A guest is typically a school official, spouse/partner of a faculty advisor, or a funder who is interested in gaining exposure to NMUN as an observer of the conference.

Dress Code

All clothing must adhere to guidelines that portray professionalism and modesty. If your attire is deemed inappropriate by NMUN staff, you will be asked to leave the session and return with appropriate attire.

• Standard attire for the conference is business jacket, slacks/skirt, dress shirt (with tie for men) and dress shoes.
• Dress sweaters, shorts, ball caps, jeans, sneakers, and sunglasses are considered too casual. Clothes that expose excessive bare skin, reveal undergarments, or are otherwise revealing are inappropriate.
• It is not appropriate to display any national symbols such as flags, pins, crests, etc. on your person during sessions. UN symbols are acceptable.
• Western business dress is preferred. Traditional dress is only permitted for international delegations in whose native countries professional business dress includes traditional cultural dress. NMUN will not tolerate any attempt to portray a character using traditional cultural attire as a costume.

Faculty advisors/team leaders, guests, and volunteer staff serve as role models for delegates. Thus they are also required to dress in western business attire while participating in scheduled conference sessions.

Safety & Security

Safety and Security is your personal responsibility. Take full advantage of this unique opportunity in a responsible manner. Please do not leave your computer or other personal electronic devices unattended. Remove conference badges when leaving the hotel. Refrain from any sort of substance abuse. Use common sense.

In the event of an emergency in the hotel, follow their guidelines. Emergency preparedness experts recommend having a designated meeting spot outside the hotel and sharing cell phone numbers amongst members of your delegation.

Awards Criteria

National Model United Nations has established criteria for evaluating delegate performance. Each element is equally important to the overall awards determination process. All committees are weighted equally, and delegations are rated on a mathematical formula in relation to the total number of committees represented by the individual Member State.

Areas of evaluation are:
• Remaining in character - defined as advocating your assigned country’s position in a manner consistent with economic, social, and geopolitical constraints.
• Participating in committee - evaluated both during formal sessions and caucusing.
• Proper use of the rules of procedure - NMUN uses the rules of procedure to facilitate effective workings of committee and debate.

For more details see: nmun.org/awards-criteria.html.
<table>
<thead>
<tr>
<th>Motion</th>
<th>Purpose</th>
<th>Debate</th>
<th>Vote</th>
<th>Explanation</th>
</tr>
</thead>
<tbody>
<tr>
<td>* Point of Order</td>
<td>Correct an error in procedure</td>
<td>None</td>
<td>None</td>
<td>Refers to a specific rule</td>
</tr>
<tr>
<td>* Appeal of the Chair</td>
<td>Challenge a decision of the Chair</td>
<td>None</td>
<td>Majority</td>
<td>Question the Chair’s ruling</td>
</tr>
<tr>
<td>Suspension of the Meeting</td>
<td>Recess meeting for a defined period</td>
<td>None</td>
<td>Majority</td>
<td>Used to go into informal debate or break for a given time</td>
</tr>
<tr>
<td>Adjournment of the Meeting</td>
<td>End meeting</td>
<td>None</td>
<td>Majority</td>
<td>Used only on final day; ends committee for the year</td>
</tr>
<tr>
<td>Adjournment of Debate</td>
<td>End debate without a substantive vote</td>
<td>2 pro/2 con</td>
<td>Majority</td>
<td>Ends debate on the topic; requires a roll call</td>
</tr>
<tr>
<td>Closure of Debate</td>
<td>Vote on all draft resolutions; move to an immediate vote</td>
<td>2 con</td>
<td>2/3 Majority</td>
<td>Ends all discussion on current topic</td>
</tr>
<tr>
<td>* Division of the Question (Used in voting only)</td>
<td>Consider clause(s) separately from rest of draft resolution to create an annex</td>
<td>None</td>
<td>Majority</td>
<td>Voted on in order of most to least radical change</td>
</tr>
<tr>
<td></td>
<td><strong>Part I:</strong> Procedural vote on if this motion should be considered</td>
<td>2 pro/2 con</td>
<td>Majority</td>
<td><em>If passes:</em> Clause(s) removed and voted on separately</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td><em>If fails:</em> No change to clause(s)</td>
</tr>
<tr>
<td></td>
<td><strong>Part II:</strong> Substantive vote to accept or reject separate clauses</td>
<td>None</td>
<td>Majority</td>
<td><em>If passes:</em> Annex passes</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td><em>If fails:</em> Clause(s) discarded and no longer part of any draft resolution</td>
</tr>
<tr>
<td>* Roll Call Vote</td>
<td>Vote by roll call, rather than show of placards</td>
<td>None</td>
<td>None</td>
<td>Automatically granted once requested</td>
</tr>
<tr>
<td>(Used in voting only)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>* Adopt by Acclamation</td>
<td>Adopt a draft resolution as a body by consensus</td>
<td>None</td>
<td>None</td>
<td>Once motioned, Chair must ask if there are any dissensions</td>
</tr>
<tr>
<td>(Used in voting only)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reconsideration</td>
<td>Reopen debate on an issue (Motion must be made by a member who voted in favor of Adjournment of Debate)</td>
<td>2 con</td>
<td>2/3 Majority</td>
<td>Reopens debate on a topic that was previously ended by Adjournment of Debate</td>
</tr>
<tr>
<td>Set the Speaker's Time</td>
<td>Set or change the time allotted to each speaker</td>
<td>2 pro/2 con</td>
<td>Majority</td>
<td>Rarely used at the UN; prior approval from the Dais required or may be ruled out of order; never permitted during the first committee session</td>
</tr>
<tr>
<td>Close the Speakers' List</td>
<td>No additional speakers may be added to the list</td>
<td>None</td>
<td>Majority</td>
<td>Once a closed list is exhausted, the committee goes directly into voting procedure</td>
</tr>
<tr>
<td>(or reopen a closed list)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Adoption of the Agenda</td>
<td>Approval of agenda order</td>
<td>None</td>
<td>Majority</td>
<td></td>
</tr>
</tbody>
</table>

* Only these motions are recognized during voting procedure.