



NMUN

NATIONAL MODEL  
UNITED NATIONS

ANNUAL REPORT 2010-2011

YES 77 NO 48 ABSTAIN

AFGHANISTAN	COLOMBIA	FRANCE
ALBANIA	CONGOS	HUNGARY
ALGERIA	CONGO	HUNGARY
ANDORRA	COSTA RICA	ICELAND
ANGOLA	COTE D'IVOIRE	INDIA
ANTIGUA AND BARBUDA	CROATIA	INDONESIA
ARGENTINA	CUBA	IRAN
ARMENIA	CYPRUS	IRAN
AUSTRALIA	CZECH REPUBLIC	INDELA
AUSTRIA	DPR OF KOREA	ISRAEL
AZERBAIJAN	DEM REP OF CONGO	ITALY
BANGLADESH	DENMARK	JAPAN
BELARUS	DJIBOUTI	JAPAN
BELGIUM	DOMINICA	JORDAN
BELIZE	DOMINICAN REP	KAZAKH
BENIN	ECUADOR	KENYA
BHUTAN	EGYPT	KIRIBATI
BOLIVIA	EL SALVADOR	KUWAIT
BOSNIA/HERZEGOVINA	EQUAT GUINEA	KYRGYZ
BOTSWANA	ERITREA	LAOS
BRAZIL	ESTONIA	LATVIA
BRUNEI DARUSSALAM	ETHIOPIA	LEBANON
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CHAD	GUATEMALA	LEBANON
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Dear Stakeholders,

During the 2010-11 academic year, the National Collegiate Conference Association (NCCA) provided nearly 6,000 university students from five continents experience-based educational programs that further understanding of the United Nations and contemporary international problems and concerns.

Our National Model United Nations (NMUN) programs are an international forum for students to discuss and debate pressing global issues. These experiential learning opportunities provide participants with the insights needed to become better global citizens and the future generation of international leaders. Approximately half of NMUN participants come from outside the United States – allowing delegates to find common ground with peers from a wide range of backgrounds. This report highlights, in words and pictures, their experience. Additional information is available at [nmun.org](http://nmun.org).

Looking ahead we are committed to:

- helping meet growing student interest through program expansion and strategic partnerships
- increasing diverse participation through fundraising and outreach efforts
- utilizing our NGO affiliation with the United Nations to connect the organization more effectively with young people around the world

The NCCA is grateful to the dedicated individuals, past and present, whose gifts of time and resources have allowed our programs to flourish. We are proud of the continued quality of NMUN programs organized with the help of our program partners. We acknowledge in particular the UN Department of Public Information in New York; the Osgood Center for International Studies in Washington, DC; Palacký University of Olomouc, Czech Republic; and Sciences Po Lille and la Région Nord-Pas de Calais in France.

I encourage you to visit our Website and consider ways you can be more involved in our work.

Peace,

Michael Eaton, Executive Director

*“Our programs are an international forum for students to discuss and debate pressing global issues... allowing delegates to find common ground with peers from a wide range of backgrounds.”*

## OUR MISSION

To advance understanding of the UN System and contemporary global issues through quality educational programs that emphasize collaboration and cooperative conflict resolution and prepare participants for active global citizenship.



## EXPERIENTIAL LEARNING PROGRAMS

Our programs provide a diverse group of informed students and their advisors a forum for addressing global concerns in a “real world” context. Conferences address important issues including regional conflicts, peacekeeping, human rights, women and children, economic and social development, and the environment. Our goal is to provide a better understanding of the inner workings of the UN as students build skills in diplomacy and compromise. In the past year, almost 6,000 university students from five continents attended our conferences in New York City, Washington, DC and Olomouc, Czech Republic.



## BY THE NUMBERS

5,973 student delegates

397 colleges and universities

3,400+ non-US student participants



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### STAFF:

Michael Eaton, Executive Director

Heather Branigin, Associate Director

Jeri Lu Mattson, Financial Manager

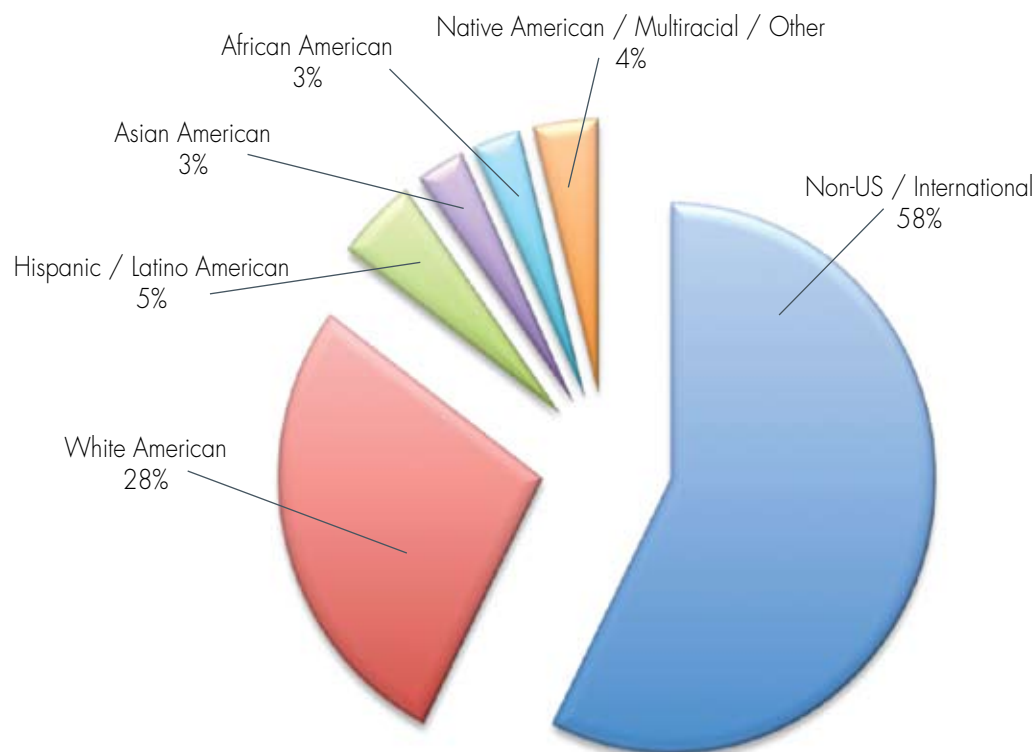
Michael Engh, Program Assistant

Web /Design: Barbara Tuominen, E-Creative Solutions



## GLOBAL DIVERSITY

The continued growth of NMUN simulations has resulted in more diverse conference attendees – and a more accurate reflection of the United Nations. For the past several years, more than 50% of our participants have come from outside the US.



Diversity statistics gathered at NMUN•NY 2011.

## PARTICIPANT SCHOOLS FROM UN MEMBER COUNTRIES

Schools from these 39 UN Member countries sent delegations to NMUN•NY 2011, contributing to the NMUN initiative to provide participants with the insights needed to become better global citizens and the next generation of international leaders.

Australia	Czech Republic	Italy	Spain
Austria	Denmark	Japan	Sweden
Bahrain	Ecuador	Malaysia	Switzerland
Bangladesh	Egypt	Mexico	Turkey
Belgium	France	Morocco	Uganda
Bulgaria	Germany	Netherlands	United Arab Emirates
Canada	Ghana	Norway	United Kingdom
China	Greece	Philippines	United States
Colombia	Hungary	Poland	Venezuela
Croatia	Indonesia	Russian Federation	

*“I am frequently asked: ‘Why simulate the United Nations?’ The answer, I believe, is obvious. Young people need to be motivated to become aware of global problems because they ultimately affect us all. The Model UN is unique in that it affords every participant the opportunity to learn about issues beyond their own immediate lives, and it provides experiential learning in terms of how young people should address these problems, and how as global citizens, they should begin thinking about solutions in a collective and collaborative way. President John F. Kennedy once stated that everyone everywhere must strive to achieve ‘genuine peace, the kind of peace that makes life worth living, the kind that enables... nations to grow and to hope and to build a better life...for all men and women, not peace in our time, but peace for all time.’ His words still resonate. Join us.”* -- Prof. Richard Reitano, President, Board of Directors, NCCA



## GROWTH & DEVELOPMENT OF PARTICIPANTS

Attendees\* report NMUN significantly contributes to becoming a better global citizen by:

- 88% - Increasing understanding of the complexities of international relations
- 87% - Increasing knowledge of the functions, structure and limitations of the UN
- 87% - Expanding knowledge of political, economic and social conditions in other countries
- 85% - Teaching better understanding of different perspectives on global issues



Attendees\* also report NMUN helps develop these skills:

- 85% - Negotiation and Conflict Resolution
- 83% - Team-building
- 79% - Leadership
- 79% - Public Speaking



\*Results compiled from almost 2,500 NMUN•NY 2011 attendee evaluations.



## GLOBAL OPPORTUNITIES

Since 2008 we have expanded NMUN with conferences in Xi'an, China and Quito, Ecuador. In November of 2010 we extended our global reach with NMUN•Europe in Olomouc, Czech Republic. Looking forward to January 2012, NMUN•Europe will be held in Lille, France in partnership with Sciences Po Lille.



### NMUN•NY - Addressing global issues in a "real world" context



**April 2011:** NMUN•NY brought more than 5,000 delegates from five continents to New York City. This preeminent conference simulated 20 committees selected to engage students in discussions of current global issues. The United Nations Headquarters provided an impressive backdrop. Closing sessions were held in the General Assembly Hall. In addition, final plenary sessions were held on the UN campus. Prominent speakers have included Susan F. Rice, Hillary Clinton, Michael Ignatieff and UN Secretaries-General Ban Ki-moon and Kofi Annan.

*"Words can be very powerful. What we do here at NMUN is to train how to use this powerful instrument of words to make this world a more secure and peaceful place. Make your own choices, listen first and then speak, and use the talents that you have, the talents you could improve and discover over the past week to raise awareness of the mission of the United Nations. None of us alone can solve the challenges ahead, but together we can make a big step to make this world a better place."*

*-- Ronny Heintze, Secretary-General, NMUN•NY 2011*



### NMUN•DC - Confronting issues at the forefront of international relations

**October 2010:** The fourth NMUN•DC Conference, held in partnership with the Osgood Center for International Studies, draws delegates from all over the world. More than 400 students participated in discussions of issues at the forefront of international relations. The Conference included a crisis simulation in the Security Council and committee briefings by distinguished speakers from the Washington, DC diplomatic community.



### NMUN•EUROPE - Milestone NMUN in Czech Republic

**November 2010:** This milestone conference marked the first NMUN held in Europe and included over 300 college students from around the world. Held in partnership with Palacký University Olomouc in the Czech Republic, NMUN•Europe 2010 also gave participants the opportunity to visit Olomouc's UNESCO world heritage site, and Auschwitz/Birkenau or Krakow in nearby Poland. NMUN•Europe 2012 will be held in Lille, France from 31 January - 6 February 2012.



### NMUN•APEC - First specialized NMUN in US Capital

**March 2011:** The NMUN•APEC Conference, held simultaneously with a High Level APEC meeting in the US capital of Washington, DC hosted 185 student participants. Delegates benefited from interaction with representatives of APEC member states as they discussed issues facing the vibrant region, as well as committee briefings provided by experts and practitioners.







In addition to the content debate by student delegates, NCCA invites diplomats and experts to speak about current global issues. Their inspiration helps the next generation of leaders focus their research and career goals as they prepare to continue the important work carried out by the United Nations and its Member States. We are grateful to the organizations and individuals listed below for volunteering their time and knowledge. Our New York conference features a series of concurrent seminars for delegates. Attendees suspend from their role as representatives of an assigned country to learn more about issues that interest them. The seminars offer a range of topics and generally are presented as panels.

## NMUN•NY 2011

### KEYNOTE SPEAKERS

Olav Kjørven, Assistant Secretary-General,  
United Nations Development Programme  
Dikembe Mutombo, Goodwill Ambassador and  
Basketball Legend

### DELEGATE SEMINARS

**Advocating for the UN: Reaching Cynics and Supporters**  
Presented by the Better World Campaign (BWC)  
Mike Beard, Director, BWC, sister organization of  
the United Nations Foundation (UNF)  
Anita Sharma, Director of Millennium Development  
Goals & Initiatives, UNF

### Ending Extreme Poverty

Learn ways to support the Millennium Development Goals  
to end poverty.  
Hugh Evans, CEO, Global Poverty Project  
Michael Trainer, Movement Director, Global Poverty  
Project

### "The New Dynamics of Multilateralism"

Panel featuring several of the authors:  
Prof. JoAnn Aviel; J. Andrew Melrose, Esq.; James  
Muldoon, Ph.D.; Prof. Richard Reitano, Moderator;  
Prof. Donna Schlagheck

### The Role of the Media in International Affairs

Panel coordinated by:  
Robert Windrem, NBC Nightly News, Special Investigative  
Producer  
Pamela Falk, CBS News Foreign Affairs Analyst and UN  
Resident Correspondent

### Additional Panelists:

James Axelrod, National Correspondent, CBS News  
Petra Cahill, Senior News Editor, World Blog, MSNBC.com  
Ann Curry, News Anchor, "Today" and Co-Anchor,  
"Dateline NBC"  
Thomas Lane, BBC News, UN Bureau Producer  
Joe Lauria, Foreign Affairs Correspondent (Independent)  
Richard Roth, Senior UN Correspondent, CNN

### Women, Peace and Security

Mallika Bhandarkar, Project Management Expert, Peace and  
Security Cluster, UN Women  
Liesl Gerntholtz, Director, Women's Rights Division, Human  
Rights Watch  
Lakshmi Puri, UN Women Deputy Executive Director  
Sarah Taylor, Executive Coordinator, NGO Working Group  
on Women, Peace and Security

### Quito: American Capital of Culture 2011

Panel featuring representatives of Universidad San Francisco  
de Quito, site of NMUN•Latin America 2010



*"The UN matters enormously because now, more than ever before, our biggest problems require collective actions to get solved . . . and that means within a legitimate, rules-based system . . . The key is to always test what we are asked to do, and what we end up doing, against the values and norms on which the UN is based. To never stop questioning, always considering the options, and to make tough decisions with the humility of knowing we could be wrong, but we are doing our level best . . . This is your world, your biosphere, your UN. It needs you to tap into your power, and use it."*

*-- Olav Kjørven, Assistant Secretary-General  
of the United Nations Development Programme  
Address to 2011 NMUN-NY Delegations*



## NMUN•DC 2010

### KEYNOTE SPEAKERS

The Hon. Susan F. Burk, Special Representative of the President  
for Nuclear Non-Proliferation, US Department of State  
Brian Till, Research Fellow, New America Foundation,  
and author of "Conversations with Power"

## NMUN•EUROPE 2010

### KEYNOTE SPEAKERS

PhDr. Josef Jarab, CSc., dr.h.c.

## NMUN•APEC 2011

### KEYNOTE SPEAKERS

Charles E. Morrison, Ph.D., President, East-West Center  
The Hon. Michael W. Michalak, former U.S. Ambassador  
to Viet Nam

A complete list of speakers is available  
in the program for each conference at  
nmun.org.



## BOARD OF DIRECTORS

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 Hina Shamsi, Director, National Security Project, American Civil Liberties Union  
 Kate White, Executive Director, United Nations Association-Canada  
 Linda Morris Williams, Associate Chancellor, Government, Community and Campus Liaison,  
 University of California, Berkeley  
 Robert Windrem, NBC News (retired)

## NMUN•NY Advisors

Prof. Tina L. Bertrand, McMurry University  
 Prof. Pamela S. Chasek, Manhattan College  
 Emefa Gbedemah, 2010 NMUN SG  
 Lauren Judy, 2009 NMUN DG  
 Christoph Leischwitz, Ludwig-Maximilians  
 University Munich

Nils Müller, Helmut Schmidt University  
 Jenny Hathaway Spalding, 2009 NMUN SG  
 Jennifer Stewart, 2005 NMUN DG  
 Sarah Tulley, 2009 NMUN DG

## DEDICATED VOLUNTEERS

This year NMUN called upon 123 dedicated staffers to research topics, facilitate committees and help organize the conferences. This experience provided an opportunity to build skills in conflict resolution, customer service and team work. In addition, NMUN volunteers gained a deep appreciation for the monumental challenge of diplomacy at the United Nations.



Though grateful for the many hours of work given by all volunteers, the NCCA would like to recognize the following program leaders whose extraordinary commitment of time and energy over the course of many years has helped to sustain and improve the quality of our programs:

### NMUN•NY

Ronny Heintze, Secretary-General  
 Holger Bär & Amanda Williams, Directors-General  
 Brianna Noler & Miriam Müller, Chiefs of Staff

### NMUN•DC:

Michael Aguilar, Secretary-General  
 Amanda M. D'Amico, Under-Secretary-General

### NMUN•APEC

Michael Aguilar, Secretary-General

### NMUN•EUROPE:

Hynek Melichar, Secretary-General  
 Amanda Williams, Director-General

### Special Thanks to:

Paul VanCura, Judy Eaton, Chad Minnerath,  
 Shawn Trumbo, Elizabeth Natwick and Sasha Weinert

## PROGRAM PARTNERS

The NCCA recognizes the extraordinary support and commitment of these organizations that have helped to enhance the quality of our programs and expand our reach:





## SCHOLARSHIP ASSISTANCE

The NCCA encourages all registering schools to consider ways that their student delegations can reflect the diversity of their own campuses. Limited assistance is given either as one-time awards or as multiple-year grants to help universities develop a new Model UN program. For more details on our scholarship program please visit [nmun.org](http://nmun.org).

For 2010 - 2011, the NCCA awarded grants to the following US schools: Hostos Community College, Park University, University of Minnesota – Twin Cities, University of New Orleans, and University of Wisconsin, Stevens Point. These international schools also received grants: American University in Cairo (Egypt), Euromed Management (France), Northwestern Polytechnical University (China), Universidad Católica Andrés Bello (Venezuela), University of Siegen (Germany), and University of Toronto (Canada). The University of Sofia (Bulgaria) received the second phase of its multi-year award.



View and share your NMUN experience on the NMUN YouTube Channel.



## VIDEO SHOWCASE

New in 2011, NMUN•NY delegations were invited to creatively showcase their preparation and participation through a video contest. The NMUN YouTube channel contains winning entries as well as a professional video made by two NMUN•NY alumni. All entries captured the enthusiasm and learning present at the conference. Enjoy these submissions and feel free to use them on your campus to recruit new students and report to your funders. We look forward to another contest for NMUN•NY 2012.

### Congratulations to these contest winners:

- Collège André Grasset (Canada)
- Stiftung der Deutschen Wirtschaft (Germany)
- Frederick - Alexander - Universität - Erlangen - Nürnberg (Germany)
- Universidad San Francisco de Quito (Ecuador)

### Honorable Mention

- Hunter College (USA)
- Universität Erfurt (Germany)



*“As responsible, global citizens you are concerned with the human world you live in and you are willing to contribute to its peaceful future. You are aware of the differences and conflicts dividing the present world; you have the ability to reflect and I have a strong belief that you will do your best to cooperate closely, and find ways of overcoming these differences for the sake of the common good of humankind. This is only possible in an atmosphere of mutual trust and tolerance. The world is not perfect, but people like you have the ability to change it.”* -- Hynek Melichar, Secretary-General, NMUN•Europe 2010

*“The committee work and schedule was rigorous and demanded involvement of everyone, consistently. The experience taught my students perseverance and collaboration in pursuit of a common goal.”*

-- Prof. Don Wise, Model UN Advisor,  
Park University



*“Delegate interaction in the formal sessions was a window into the diplomatic world of the United Nations that is uniquely replicated at NMUN. The decorum and collegial attitudes we encountered, combined with the commendable representations of the character of individual nations, made our first MUN conference an experience we wish to repeat.”*

-- Dana Wagner and Megan Wallingford, NMUN Head Delegates,  
University of Toronto

*“I found the conference to be highly stimulating as it related some of my coursework to real-life issues. The application of concepts I learned in the classroom was greatly complimented by my experience at the conference!”*

-- Brigit Carroll, NMUN Delegate,  
University of Minnesota





The National Collegiate Conference Association prepares college students to be better global citizens. These experiences are valuable for student delegates and faculty advisors. However, financial constraints often are a barrier to participation for both student participants and volunteer staff members. We invite contributions from individuals and foundations. Information about how you can be involved with gifts of your time or financial resources can be found on nmun.org.



NCCA-NMUN would also like to acknowledge the many contributions received through the Combined Federal Campaign – Code 11538. For US residents, your donation is tax deductible as a charitable contribution. The NCCA is a 501(c)(3) nonprofit organization and a non-governmental organization of the United Nations.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

ASSETS	31 May '11
Cash & Cash Equivalents	\$ 568,937
Accounts Receivable	1,676
Prepaid Expenses	6,036
Investments (Reserve)	683,153
Educational Endowment	156,608
<b>TOTAL ASSETS</b>	<b>\$ 1,416,410</b>
<b>LIABILITIES &amp; NET ASSETS</b>	
Accounts Payable	\$ 0
Liabilities	76,044
Deferred Revenue	6,400
Net Assets	1,333,966
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$ 1,416,410</b>

As in previous years, the 2010-2011 audit was conducted by LarsonAllen LLP of Minneapolis, MN. Results are available upon request.



### 2010-2011 SUPPORT & REVENUE

86% Program Service Fees  
6% Donations  
8% Interest / Investments



### 2010-2011 EXPENSES

85% Program Services  
<15% General Administration  
<1% Fundraising

## Thank you to the contributors listed here.

**\$30,000:**  
Better World Campaign

**\$1,000 or More:**  
Donna M. Schlagheck

Monterey Institute of International Studies  
Pepperdine University School of Public Policy  
New York University School of Continuing and Professional Studies  
University of Bridgeport  
University of California San Diego School of International Relations and Pacific Studies

**\$500 - \$999:**  
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H. Stephen Halloway  
The Hon. Joseph H. Melrose, Jr.

American University, School of International Service  
Association of Professional Schools of International Affairs (APSA)  
Chapman University  
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Hult International Business School  
Indiana University School of Public and Environmental Affairs (SPEA)  
King's College London  
Royal Holloway University of London  
Temcov Foundation  
Texas A & M University – Bush School of Government and Public Service  
Tufts University – The Fletcher School  
United Nations  
University of St. Gallen  
Washington University in St. Louis  
Webster University Global MA in International Relations

**\$250 - \$499:**  
Chaldeans Mensah  
Peter and Judy Mitchelson  
Karen Young

American University of Paris  
Freie Universitaet Berlin  
Fund for American Studies

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Institute of World Politics  
Jönköping International Business School  
Nosside World Poetry Prize  
Seton Hall University – John C. Whitehead School of Diplomacy and International Relations  
Southern Regional Model United Nations  
Texas A & M University, Bush School of Government and Public Service  
UNICEF  
Università Bicconi  
University of Michigan, Ford School of Public Policy  
Yale University Press

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Richard Reitano and Claudia Archemide  
William Smith

Americans for Informed Democracy  
Ludwigs-Maximillians-Universitaet Muenchen  
New England School of Law  
Palacký University  
Syracuse University – Maxwell School

### In Kind Donations:

Chaldeans Mensah  
Adam X. Storm  
Barbara Tuominen, E-Creative Solutions  
Equal Exchange

Donations received  
1 June 2010 – 31 May 2011



NMUN/NCCA

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*“The world needs your active engagement. I urge you to use the knowledge and skills you gain from this Model UN and other pursuits to advance the objectives of the United Nations. After all, you will soon be the government officials who will negotiate peace . . . the community leaders who will help feed and shelter the vulnerable . . . the entrepreneurs and innovators who will get carbon emissions under control . . . the lawyers and human rights defenders who will fight injustice, impunity and intolerance . . . Please keep working with us, pushing us and inspiring us. Above all, help shape our world for the better; help us meet the collective tests of our times; and help the United Nations deliver what the world needs at this crucial moment.”*

*-- Secretary-General Ban Ki-moon letter to NMUN Delegations*



[nmun.org](http://nmun.org)

NMUN•DC 2011

21 - 23 October

NMUN•EUROPE 2012

31 January - 6 February

NMUN•NY 2012

1 - 5 April – Sheraton & 3 - 7 April – Marriott