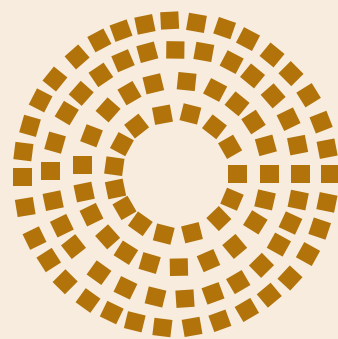


www.nmun.org



2004-05

National Collegiate Conference Association
ANNUAL REPORT

NATIONAL MODEL
UNITED NATIONS



The National Collegiate Conference Association (NCCA) achieves its mission to further understanding of the United Nations and contemporary problems through experience-based learning opportunities.

Our programs, including the world's largest simulation of the United Nations, provide a forum for learning about the United Nations and a wide range of contemporary international issues. Our lasting impact on participants is the preparation they receive to become better global citizens and the next generation of international leaders.

Cooperative, hands-on learning is our guiding principle. In pre-conference preparation, as well as during committees and hallway caucuses at the conference, students confront a range of topics that they must view from the perspective of their assigned country or non-governmental organization. Through these experiences, culminating in Saturday plenary sessions at United Nations Headquarters in New York, students develop an appreciation of the perspectives of other peoples, the frustration of negotiation, the rewards of cooperation, and a broader view of the human side of international relations and diplomacy.

The more than 3,200 university students and 220 faculty from five continents that attended various NCCA programs in 2004-2005 benefited from our continuing work to sustain educational quality and strengthen linkages with the United Nations. Looking ahead, we are at work to promote an ever more diverse group of volunteer staff, delegate and faculty participants.

The NCCA is grateful to the more than 75 dedicated volunteers and various donors who annually give of their time and resources to support our programs. We encourage you to consider ways you can be involved:

- **ATTEND.** Use the online application materials to register students and/or faculty for the National Model United Nations conference 11-15 April 2006.
- **VOLUNTEER.** Information on volunteer staff opportunities is available on our Web site at www.nmun.org.
- **GIVE.** Make a donation to the NCCA using the inserted envelope as a sign of continuing support. *(As a 501(c)3 nonprofit organization of the United States, donations are tax deductible for U.S. filers to the full extent allowable by law.)*

Participation in the simulation-based educational opportunities we offer has been recognized by United Nations Secretary-General Kofi Annan as an "inspiring display of commitment and global citizenship."

I personally hope this annual report will inspire you to become more involved in our work.

Sincerely,



Michael Eaton

Executive Director

NCCA – sponsor of the National Model United Nations

ANNUAL REPORT 2004-2005

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THE ORGANIZATION

The National Collegiate Conference Association (NCCA) is the sponsor of the National Model United Nations Conference (NMUN) and related activities. Incorporated in 1968 as a nonprofit, educational corporation of the United States, the NCCA is also a recognized Non-Governmental Organization associated with the United Nations Department of Public Information.

NCCA programs offer a diverse group of informed participants a forum for discussing global concerns in a context that closely parallels the “real world.” Students and faculty from five continents work feverishly to propose resolutions addressing regional conflicts, peacekeeping, human rights, women and children, economic and social development, and the environment. The NMUN programs provide students a better understanding of the inner workings of the United Nations as they build skills in diplomacy and compromise.

NCCA MISSION STATEMENT

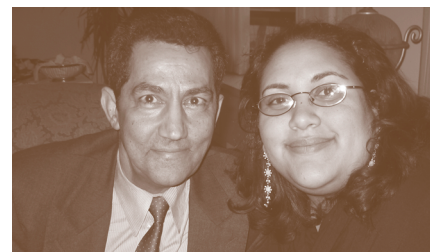
The National Collegiate Conference Association is a nonprofit organization that advances understanding of the United Nations and contemporary international problems. We positively affect the lives of participants and prepare them to be better global citizens through quality educational experiences that emphasize collaboration and cooperative resolution of conflict.

2005 CONFERENCE HIGHLIGHTS

SPEAKERS: Gillian Martin Sorensen (U.N. Foundation) and Dr. Michael Ignatieff (Carr Center for Human Rights, Harvard University) were two of the dozens of speakers who inspired delegates. [See page 8 for a complete list.](#)

COMMITTEES: The 2005 NMUN simulated 24 committees, including innovative sessions like the Committee on the Elimination of Discrimination Against Women and the United Nations Relief and Works Agency for Palestine Refugees in the Near East. [A complete list of the committees and volunteer staff members who researched topics and facilitated debate is found on page 13.](#)

IRAQI DELEGATION: In recent years, the country of Iraq has received more global attention and discussion than any other. NMUN was proud to welcome the first student delegation from an Iraqi university to the simulation - allowing all attendees to hear from their peers about hopes for the region. [See page 5 for more on the Iraqi delegation.](#)



CONFERENCE FEATURES

LOCATION

One of the main attractions of the NMUN Conference is its New York City location. United Nations facilities are used for select sessions. Most sessions take place at the conference hotel, in the heart of midtown Manhattan, near the United Nations, the lights of Broadway, and some of the best museums and shopping in the world.

THE SECRETARIAT

The NMUN Conference is administered by a 75-member secretariat from all over the world. The NMUN takes great pride in selecting volunteer staff from its delegate ranks. Most of the individual committees are directed by either graduate students or professionals who hold at least a BA/BS in their field. The NMUN Secretariat works year-round to ensure the most exciting, realistic, and rewarding educational simulation possible.

DELEGATE RESOURCES

To prepare delegates for the simulation, NMUN provides background guides which include the structure of the committee, the agenda items, the rules of procedure, and references for further research. Committee updates are provided at www.nmun.org.

At the Conference, the on-site Delegate Resource Center contains photocopiers, workspace, computer word processors, printers and a helpful office staff. The resource center also offers limited access to Internet resources and faculty members.

MISSION BRIEFINGS

Our location and unique status with the United Nations allow delegations to request briefings by a representative from the permanent mission to the U.N. of their assigned country. The Conference has reserved Wednesday morning for briefings. (Individual student delegations set up their own briefings.)

SPEAKERS PROGRAM

The NMUN has hosted such renowned and respected opening speakers as the Honorable Mr. Boutros Boutros-Ghali, the Honorable Mr. Kofi Annan, Ambassador Bill Richardson, Dr. Bernard Patry and several others. In addition, the NMUN Secretariat will arrange for U.N. officials and experts in the field to speak to the various committees during the week. (See page 8 of this report for a list of 2005 speakers.)

SOCIAL EVENTS

The Conference format allows participants the opportunity to meet students from around the world and diplomats from the United Nations, as well as to visit New York City attractions. NMUN also sponsors a delegate dance in the hotel held Saturday after the closing ceremony.

NCCA VISION STATEMENT

A world comprised of civically engaged people who strive for peaceful, multi-lateral conflict resolution and equitable, sustainable human development.

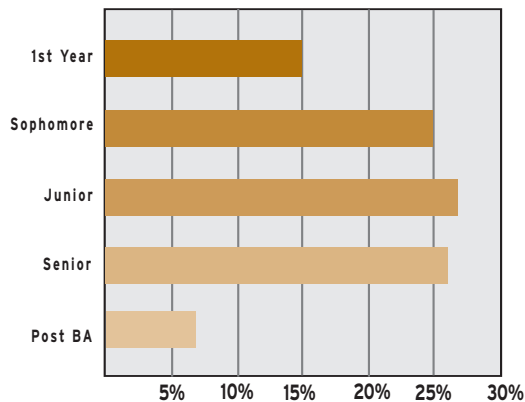
The continued growth of the NMUN simulation - doubling in size in the past eight years - has resulted in a more diverse conference reflective of the United Nations; 49% of attendees are from outside the United States.

3,263 student delegates | 224 faculty members | 226 colleges and universities

delegates from outside U.S.: 49% | student-run delegations / credit-bearing classes: 53% / 47%

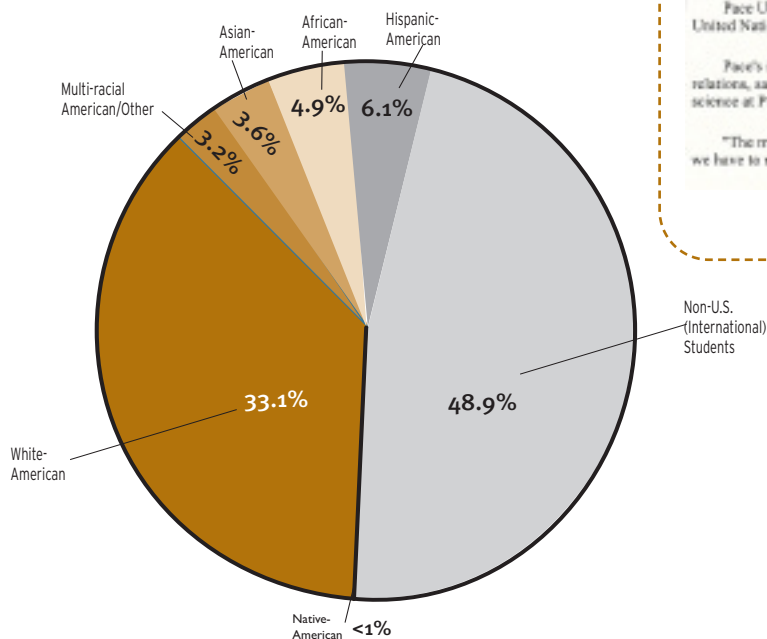
female participation / male participation: 54% / 46%

YEAR IN SCHOOL



*The information on this page was self-reported by schools during conference registration; 90% of schools gave demographic information.

DIVERSITY OF PARTICIPANTS



TheJournalNews.com
Westchester
Iraqi students share their views
 By NOREEN O'DONNELL
 THE JOURNAL NEWS
 (Original publication: March 27, 2005)

When Meghana Nayak spoke with Rafiq Al-Nasbi at the United Nations yesterday, the assistant professor from Pace University wanted to know what he thought about the media's portrayal of Iraq today. The professor feels the American media is biased.

The religion student from Iraq, however, emphasized what felt was distorted coverage by the Arab media. It showed only the negative side of life in Iraq, he said.

"The Iraqi view is that we are very thankful to the Americans — the government and the American people — for the liberation from the Saddam Hussein dictatorship," Al-Nasbi said through a translator. "And (we) are very glad for the elections that occurred."

And when the United States waged an uprising against Saddam Hussein in 1991, only to turn its back when the Iraqi leader retaliated against the Shites, asked Nayak, who teaches political science?

"The United States did make a few mistakes," Al-Nasbi agreed. "That's what politics is."

That kind of exchange was what the organizers had hoped for.

"Young people can communicate with other young people very well, even across cultures," said Joseph H. McInnis Jr., a retired ambassador and professor of international relations at Ursinus College in Collegeville, Pa.

Four students from the University of Bilkent about 50 miles south of Baghdad joined some 3,500 others attending the National Model United Nations, where students take the roles of UN delegates and simulate the work of its various bodies.

The Iraqi delegation — 26-year-old Ali Ernad and Al-Nasbi, Zahedi Elayan and Ghassan M. Adnan, all 30 — had first visited Philadelphia, then traveled to New York.

Pace University, which had teams from both its Manhattan and Pleasantville campuses at the United Nations, was hosting them yesterday and today.

Pace's involvement is part of the school's larger effort to foster improved international relations, said Gregory Julian, an adviser to the Model United Nations who teaches political science at Pace.

"The more interdependence that we can develop, the more we understand cultures, the less we have to resort to violence," he said.

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2005 Delegations to the NMUN Conference

Adelphi University
 Albert-Ludwigs-Universität Freiburg
 Albertson College of Idaho
 Alma College
 American University
 American University in Cairo
 Ankara University
 Augsburg College
 Austin College
 Austin Community College
 Baruch College
 Bellevue Community College
 Benedictine University
 Berry College
 Bishop's University
 Bluefield State College
 Bowling Green State University -
 Firelands College
 Bowling Green State University
 Brigham Young University
 C. W. Post College -
 Long Island University
 Cal State Polytechnic University -
 Pomona
 Cal State University - Bakersfield
 Cal State University - Chico
 Cal State University - Fullerton
 Cal State University - Los Angeles
 Cal State University - Northridge
 Cal State University - Sacramento
 Cal State University -
 San Bernardino
 Carleton College
 Carthage College
 Chapman University
 Christian-Albrecht-University of
 Kiel
 City College of New York
 Clark College
 Collège Ahuntsic
 Collège André-Grasset
 Collège Montmorency
 College of Wooster
 Collège Universitaire de
 Saint-Boniface
 Concordia College - Selma
 DLSU - College of St. Benilde
 Eberhard-Karls-Universität
 Tübingen
 Edinboro University of
 Pennsylvania
 Ernst-Moritz-Arndt-Universität
 Greifswald
 Estonia Model U.N.

Farleigh Dickinson University
 Florida A&M University
 Florida International University
 Fordham University
 Freie Universität Berlin
 George Mason University
 Georgia Southern University
 Georgia State University
 German Youth for Understanding
 Glendon College
 Golden West College
 Grant MacEwan College
 Gymnazium Nad Stolou
 Hamline University
 Hanseatic Model United Nations
 Hardin-Simmons University
 Heinrich-Heine Universitaet
 Duesseldorf
 Helmut-Schmidt-University -
 University of the Federal Armed
 Forces Hamburg
 Hood College
 Houston, Cy-Fair and Kingwood
 Colleges
 Hudson River Group
 Illinois Institute of Technology
 Illinois State University
 Institut D'Études Politiques
 de Paris
 Institut Supérieur du Commerce
 Istanbul Bilgi University
 Japan Model U.N. Society
 JGW-Germany
 Johann Wolfgang - Goethe
 University Frankfurt
 John Jay College of Criminal
 Justice
 Johnson County Community
 College
 Jönköping International Business
 School
 Julius Maximilian-Universität
 Würzburg
 Karl-Franzens-Universität Graz
 King Car Education Foundation
 Kutztown University
 LaGuardia Community College
 LaSalle University
 Le Moyne College
 Lee University
 Lenoir-Rhyne College
 Lewis & Clark College
 Loyola University - Chicago
 Ludwig-Maximilians-Universität
 Lynchburg College
 Macalester College
 Manhattan College
 Marist College
 Maryville College
 McMurry University
 Mercy College
 Miami University Middletown

Miami-Dade College
 Mills College
 Mississippi State University
 Monmouth University
 Monroe Community College
 Mountain View Model U.N.
 New Jersey City University
 New Mexico State University
 North Carolina State University
 North Central College
 Northeastern State University
 Northwestern Polytechnical
 University, China
 Ohio Northern University
 Otto Friedrich Universität Bamberg
 Pace University - NYC
 Pace University - Westchester
 Paine College
 Park University
 Pepperdine University
 Philipps-Universität Marburg
 Pine Manor College
 Queens College (CU.N.Y)
 Ramapo College
 Randolph-Macon Woman's College
 Reinhardt College
 Rider University
 Riverside Community College
 Roanoke College
 Roberts Wesleyan College
 Saddleback College
 Saint Mary's University
 Salem College
 San Diego State University
 Schiller International University
 Scottsdale Community College
 Seattle University
 Skidmore College
 Sonoma State University
 Southeast Missouri State University
 Southwestern College
 St. Louis University
 Stiftung der Deutschen Wirtschaft
 SUNY Oneonta
 Syracuse University - Maxwell
 School
 Tallahassee Community College
 Technische Universität Chemnitz
 Tennessee State University
 Texas Christian University
 Texas College
 Triton College
 Universidad Central de Venezuela
 Universidad de las Americas Puebla
 Università degli Studi di Messina
 Universität Hohenheim
 Universität Magdeburg
 Universität Regensburg
 Université de Sherbrooke
 Université du Québec à Montréal
 Université Laval
 University College of the Cariboo

University of Alberta
 University of Applied Sciences
 Coburg
 University of Applied Sciences
 Gelsenkirchen / Waterford Inst.
 of Technology Ireland
 University of Arkansas at Pine Bluff
 University of Bonn
 University of British Columbia
 University of Cambridge
 University of Catania
 University of Central Florida
 University of Cincinnati
 University of Colorado - Boulder
 University of Dayton
 University of Delaware
 University of Erfurt
 University of Heidelberg
 University of Idaho
 University of Illinois - Chicago
 University of Illinois - Springfield
 University of La Verne
 University of London
 University of Macedonia
 University of Manitoba
 University of Maryland - Baltimore
 County
 University of Massachusetts -
 Lowell
 University of Miami
 University of Montreal
 University of New Hampshire
 University of Pompeu Fabra
 University of Puerto Rico -
 Mayaguez
 University of Regina
 University of Rome,
 Luiss Guido Carli
 University of St. Gallen
 University of Trier
 University of Victoria
 University of Vienna
 University of Wisconsin - Oshkosh
 University of Wisconsin -
 Stevens Point
 Ursinus College
 Valdosta State University
 Victor Valley Community College
 Vienna International Model U.N.
 Washington State University
 Wesleyan University
 Western Carolina University
 Westfield State College
 Wilkes University
 Wright State University
 Yonsei University
 York College of Pennsylvania
 York University

Though participation is its own reward, the NCCA recognizes a select number of delegations for their outstanding contributions. Awards are determined using specific criteria for evaluating delegate performance. Each element is equally important. All committees are weighted equally, and delegations are rated on a mathematical formula in relation to the total number of committees represented by the individual Member State or NGO. Criteria include:

1. *Position papers* - evaluated on substantive content, writing quality and timely arrival. Position papers illustrate the quality, depth and accuracy of research undertaken by delegates in preparation for the conference.
2. *Remaining 'in character'* - defined as advocating your assigned country or Non-Governmental Organization's position in a manner consistent with economic, social and geopolitical constraints.
3. *Participating in committee* - evaluated both during formal sessions and caucusing.
4. *Proper use of the rules of procedure.*



CONFERENCE AWARDS

OUTSTANDING DELEGATION

Amnesty International	University of Miami
Bosnia & Herzegovina	Victor Valley Community College
Burkina Faso	Brigham Young University
Concern Worldwide	Alma College
France	Wright State University
Gambia	Alma College
Mozambique	University of Wisconsin - Oshkosh

Oxfam	Brigham Young University
Palestine	Berry College
Red Cross	Universität Magdeburg
Saudi Arabia	Ludwig-Maximilians-Universität
Transparency International	Pace University - Westchester
Trinidad & Tobago	City College of New York

DISTINGUISHED DELEGATION

Algeria	Hudson River Group
Australia	Cal State University - Fullerton
Bahrain	Cal State University - San Bernardino
Bulgaria	Collège André-Grasset
CARE International	Cal State University - Northridge
Comoros	University of Colorado - Boulder
Estonia	Florida International University
Germany	Austin College

Guinea-Bissau	Riverside Community College
Indonesia	Cal State University - Chico
Japan	University of Montreal
Médecins sans Frontières	Saddleback College
Spain	American University in Cairo
Tonga	University of Miami
United Kingdom	Université Laval
United States of America	Eberhard Karls Universität Tübingen

HONORABLE MENTION

Albania	Loyola University - Chicago
Bahamas	Pace University - NYC
Croatia	Karl-Franzens-Universität Graz
Djibouti	Cal State Polytechnic University - Pomona
Egypt	Georgia State University
Fiji	Lee University
Greece	Manhattan College
Guatemala	Freie Universität Berlin
Israel	Valdosta State University

Libyan Arab Jamahariya	John Jay College of Criminal Justice
Luxembourg	Northwestern Polytechnical University, China
Madagascar	Austin College
Mali	Pace University - Westchester
Mexico	Benedictine University
Philippines	New Mexico State University
Sierra Leone	Philipps-Universität Marburg
Singapore	University of Dayton
South Africa	Université de Sherbrooke

OUTSTANDING POSITION PAPER

Bahrain	Cal State University - San Bernardino
Bangladesh	Albert-Ludwigs-Universität Freiburg
Bosnia & Herzegovina	Victor Valley Community College
CARE International	Cal State University - Northridge
Concern Worldwide	Alma College
Estonia	Florida International University
France	Wright State University
Gambia	Alma College
Germany	Austin College
Indonesia	Cal State University - Chico
Madagascar	Austin College

Mali	Pace University - Westchester
Norway	University of Idaho
Palestine	Berry College
Papua New Guinea	Colorado State University - Pueblo
Red Cross	Universität Magdeburg
Rotary International	Western Carolina University
Saint Lucia	Pace University - NYC
Saudi Arabia	Ludwig-Maximilians-Universität
Third World Network	Cal State University - Sacramento
Transparency International	Pace University - Westchester
United States of America	Eberhard Karls Universität Tübingen

KEYNOTE SPEAKERS

Opening Ceremony I

Gillian Sorensen
Senior Adviser and National Advocate
at the United Nations Foundation

Opening Ceremony II

Michael Ignatieff, Ph.D.
Director - Carr Center for Human Rights Policy,
Harvard University



COMMITTEE SPEAKERS

NGO Briefing

Zehra Aydin
Deputy Coordinator and Chief of the Non-Governmental Liaison
Service New York Office

William R. Pace

Convener of the Coalition for the International Crime Court

General Assembly Plenary

Dr. Jean Gazarian
Senior Fellow - United Nations Institute for Training and Research

General Assembly 6th

Ms. Cristina Pellandini
International Committee of the Red Cross

Security Council

Ambassador Nancy Soderberg
Vice President for Multilateral Affairs - International Crisis Group

Counter-Terrorism Committee

Dr. Ashraf Mohsen
Al-Qaeda Expert, U.N. Security Council

The Committee on the Elimination of Discrimination Against Women

Christine Brautigam
Division for the Advancement of Women

United Nations Committee on Peaceful Uses of Outer Space

Steven Black
Department of Energy

Economic and Social Council Plenary

Ambassador William Luers
President - UNA-USA

Commission on Human Rights

Dr. Charles Jacobs
President - American Anti-Slavery Group

United Nations Economic and Social Commission for Western Asia

Dr. Robert Van Leeuwen
The John C. Whitehead School of Diplomacy and International Relations

Mr. Kazi A. Rahman

Senior Economic Affairs Officer, Regional Commissions New York Office

Commission on Crime Prevention and Criminal Justice

Christian Much
Legal Adviser

World Summit on the Information Society

Andy Carvin
Director - Digital Divide Network

United Nations Permanent Forum on Indigenous Issues

Wilton Littlechild
Rapporteur - United Nations Permanent Forum on Indigenous Issues

United Nations Development Program

Kirsti Samuels
International Peace Academy

World Health Organization

Dr. Richard Alderslade
Senior External Relations Officer - World Health Organization

United Nations Conference on Trade and Development

Harris Gleckman
Chief - United Nations Conference on Trade and Development, NYC Office

United Nations Relief and Works Agency

Maier Nasser
Chief - United Nations Relief and Works Agency, NYC Liaison Office

United Nations Population Fund

Adriana Fernandez
Program Manager of Global Sisters, NetAid

United Nations Educational, Scientific and Cultural Organization

Ambassador Ahmad Kamal (Ret.)
Senior Fellow, United Nations Institute for Training and Research

Inter-Parliamentary Union

Anders Johnsson
Secretary General of Inter-Parliamentary Union

League of Arab States

Hamid Abdeljaber
Chief - Middle East Radio Unit

The World Conservation Union (IUCN)

Bret Bergst
IUCN Office

Committee of Ministers of the Council of Europe

Colonel Mike Hess
US Army (Ret.)

Organization of American States

Eric Miller
Inter-American Development Bank

African, Caribbean and Pacific Group of States

Mohan Wikramamayake
World Bank

Zahra Nuru

Senior Adviser, Office of the High-Representative of Least Developed Countries,
Landlocked Developing Countries and Small Island Developing States (OHRLLS)



In addition to observing NMUN activities - committee sessions, speakers, mission briefings - faculty advisors are encouraged to further participate in various seminars on international affairs.



FACULTY SEMINAR ONE

"Multicultural Approaches to MUN Training"

PANELISTS

Christoph Leischwitz, Ludwig-Maximilians-Universität
Takahiro Yamamoto, Japan Model U.N.

MODERATOR

Ward Schinke, Riverside Community College

FACULTY SEMINAR TWO

"Cuba's Response to Globalization"

SPEAKER

Shreesh Juyal, University of Regina
& member of recent Canadian diplomatic missions to Cuba



FACULTY SEMINAR THREE

"Response to the Tsunami in Southeast Asia"

PANELISTS

Christelle Loupforest, Donor and External Affairs Liaison Officer,
U.N. Office for the Coordination of Humanitarian Affairs (OCHA)

Edward Maly, Humanitarian Affairs Advisor,
United States Mission to the U.N.

MODERATOR

Joseph Melrose, Ursinus College

Other 2005 highlights include a reception following the Opening Ceremonies that welcomed faculty and celebrated the retirement of two long-time NMUN faculty: Prof. Shelly Williams of Austin College and Prof. Jeanne Kates of Florida International University. UNA-USA sponsored an additional reception for faculty and head delegates later in the week.

We are grateful to the many faculty members who give of their time to staff 'home government' - a resource for all delegates to ask questions regarding their assigned country of NGO and/or international issues, coordinated by Prof. Pam Chasek of Manhattan College.

"We never return from the New York conference the same people. My students learn to face and overcome challenges, to respect the viewpoints of rivals, to separate the person from the problem, to face disappointment with the determination to do better the next time and to experience the joy and exhilaration of achievement. Each student is, therefore, changed, having learned more about himself, gained confidence from some endeavors and discovered previously unrecognized potential. Most students have stated that it was their most valuable educational college experience."

- Prof. Jeanne Kates, 2005 Faculty Advisor, Florida International University, USA

DIVERSITY & ACCESS

The United Nations is a forum designed to let all voices be heard. Our conference provides a similar opportunity for future leaders from around the world to come together through dialogue and diplomacy. The presence of students of diverse ethnic and national backgrounds adds to the realism of the simulation. The quality of the National Model U.N. continues to attract a growing number of delegates from around the world and across the United States. The demographic information on page five offers insight into the composition of delegations to the 2005 conference.



DIVERSITY-BUILDING SCHOLARSHIP INITIATIVE

In 2000, the NCCA began a Diversity-Building Scholarship Initiative (DBSI) to help recruit and retain a diverse student delegate population. The DBSI is an integral part of the NCCA's efforts to meet both its mission and the educational and diversity needs of the NMUN conference. To date, this scholarship award has funded a total of 22 advisors and 143 delegates. Without the DBSI these students would not have been able to attend the conference.

Annually, the NCCA selects Historically Black Colleges and Universities as recipients of scholarship grants. These grants assist deserving schools with hotel and travel costs for students from traditionally under-represented populations and low income communities. Colleges and universities are awarded grants totalling \$6500 over two years. This multi-year grant approach allows schools additional time to demonstrate to their campus the educational value of the program in order to earn institutional support for continued participation. These grants enable the NCCA to sustain participation of diverse students and academic institutions while also reaching out to new schools.

2004-06 RECIPIENTS:

Paine College
Concordia University - Selma

2003-05 RECIPIENTS:

Texas College
University of Arkansas - Pine Bluff

BRIAN JOHN HAYDEN AWARDS

The NCCA also awards small grants of \$1,000 or \$500 equally to U.S. and non-U.S. schools to help ensure access to the NMUN to a diverse delegate population. Funding helped support 113 delegates in 2004-2005.

\$1,000 GRANT AWARDS :

Ankara University (Turkey)
Austin Community College
LaSalle University (Spain)
University of Illinois - Chicago

\$500 GRANTS AWARDS:

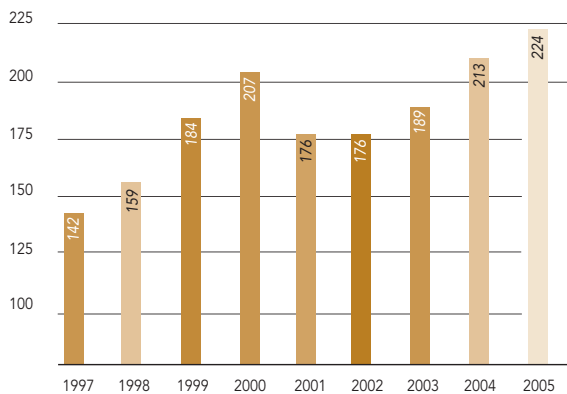
Cal State University - Bakersfield
Institut Supérieur du Commerce (France)
University of Alabama
University of Montreal (Canada)

ADDRESSING GROWTH

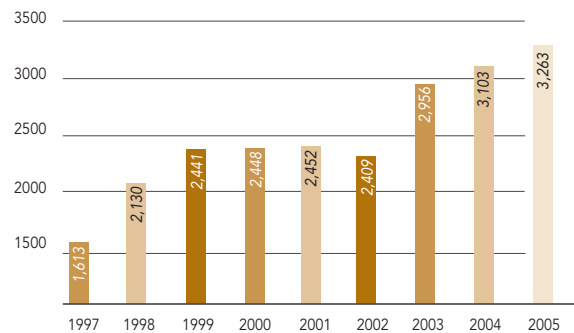
INCREASED INTEREST IN LEARNING ABOUT THE UN SYSTEM

Pre-dating the current media focus on the work of the United Nations is a pattern of growing student interest in learning about the U.N. system. Steadily increasing NMUN participation recognizes the NCCA's commitment to educational quality. Growth also reflects the international nature of the simulation; student delegations now travel from five continents to attend! As the organization continues to improve the educational aspects of NMUN it celebrates the expanded impact of our work achieved as we learn alongside greater numbers of participants. With more 3,200 student delegates, NMUN is truly an international forum for tomorrow's leaders.

NUMBER OF SCHOOLS ATTENDING



NUMBER OF DELEGATES ATTENDING



INNOVATIONS FOR THE 2006 NMUN

The Board of Directors of the NCCA is undertaking the following steps for 2006 to maintain the quality of the simulation and continue its focus on welcoming new and more diverse delegations:

- **Simulation of additional Security Councils.** The important role of the Security Council makes country assignments that sit on the council a very sought after assignment. By running additional simulations, more students can have this experience if willing to represent a country different than the rest of the school's assignment.
- **Smaller Plenary Committees.** Because NMUN assigns all countries of the U.N., plenary committees have all voices represented – but also have nearly 400 people if all schools bring two delegates. To encourage more debate, the 2006 NMUN will limit three of the full-size General Assembly committees to one delegate per assignment as a pilot project.
- **New Host Hotel.** Access to United Nations Headquarters for Opening Ceremonies and Saturday Sessions is a unique highlight. Other sessions will move to the New York Marriott Marquis in 2006. The Marriott, located in the heart of Times Square, features additional sleeping rooms and conference space.

THE NCCA BOARD OF DIRECTORS

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ADMINISTRATION

Michael Eaton, Executive Director
 Judy Eaton, Assistant to Executive Director
 Paul VanCura, Assistant to Executive Director

SEAN KILLEN, PRESIDENT, NCCA - Mr. Killen has worked with the NCCA and the NMUN since 1992, including serving as Director-General of the NMUN in 1996. He holds a B.A. degree in Psychology from Austin College, an M.A. degree in Psychology from Brandeis University and an M.A. degree in South Asian studies from the University of Wisconsin-Madison. He is currently the Legislative and Policy Director for NYC Council Member Diana Reyna. He resides in New York City, NY.

MICHAEL EATON, EXECUTIVE DIRECTOR, NCCA - Mr. Eaton first attended NMUN in 1991 while a student at Georgetown University. He has been a volunteer staff member since 1993, including two terms as Secretary-General of the NMUN (1997 & 1998). Mr. Eaton holds a M.A. degree in Nonprofit Management from Hamline University where he serves as adjunct faculty. He also sits on the Board of Directors of UNA-Minnesota and the center for U.N. Reform Education. He resides in St. Paul, MN.

RACHEL HOLMES, SECRETARY-GENERAL, NMUN - Ms. Holmes holds a B.A. honours degree in Political Science and an Interdisciplinary masters degree (Anthropology, Sociology and Political Science) from the University of Victoria. She sits on the University's Senate Committee on Appeals and works for the Public Affairs Bureau in the Ministry of Education for the Province of British Columbia. She currently resides in Victoria, B.C.

JENNIFER "J.J." STEWART, DIRECTOR-GENERAL, NMUN - Ms. Stewart has attended the NMUN as a student or volunteer since 1993. She holds B.A. degrees in Political Science and International Studies from Wright State University. She works in management for the Max & Erma's restaurant chain and resides in Dayton, OH.

EDUCATION COMMITTEE >> Responsible for matters pertaining to the educational philosophy underlying the NMUN. Maintaining a high quality educational experience for participants is the foundation of committee work. Also works to improve the delegates' experience by working to make the conference more realistic and provide better research materials for staff, delegates, and faculty. **Vivian Nilsson (Chair), Shreesh Juyal, Joseph Melrose, Ward Schinke, Renee Tillery**

FINANCE COMMITTEE >> Considers operating decisions that could have a material financial impact on the NMUN conference and the NCCA. Aim is to preserve the fiscal integrity of the NMUN conference and NCCA in perpetuity. Responsible for recommending courses of action for investment decisions and the annual NMUN conference operating budget. **Anthony Ruggiero (Chair), Jennifer Franco, Shawn Olds, Richard Reitano, Steven Sutow**

OPERATIONS COMMITTEE >> Considers policy decisions that relate to hosting the annual NMUN Conference and works closely with the conference organizers to preserve the highest levels of continuity and quality for the NMUN. Ensures that innovations and modifications in annual conference business comport with the educational mission of the NCCA and do not compromise the NCCA's commitment to fiduciary responsibility. **Marialyce Mutchler (Chair), Tina Bertrand, Andrés González, Richard Murgio, Karen Young**

FUNDRAISING COMMITTEE >> Considers needs, methods, implementation as well as goals and timelines inherent in fundraising efforts. **Steven Sutow (Chair), Jennifer Franco, Shawn Olds, Richard Reitano**

EXECUTIVE & SENIOR STAFF

Secretary-General	Rachel Holmes	Assistant Secretary-General	
Director-General	Jennifer "J.J." Stewart	for Internal Affairs	Christine Richmond
Chief of Staff	Amierah Ismail	Assistant to Executive Director	Paul VanCura
		Assistant to Executive Director	Judy Eaton

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			Martin Schäfer
Office Manager	Nicolas Ferraris		David Eric Simard
Network Manager	Dave Baghdanov		Stacy Jer
			Joshua Anthony Roche
			Kevin Martin
			Li 'Jeff' Zhen

As an organization the NCCA is acutely aware of the financial obligation each school and each individual must make in order to participate in the NMUN. Therefore, our organization is constantly working to contain costs while at the same time securing donations to offset the expense of participation.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

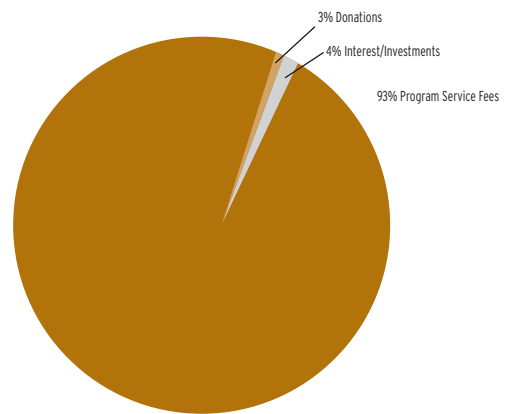
(all values in US dollars)

For the Year Ending May 31	2005	2004	2003
Assets			
Current Assets:			
Cash & Cash Equivalents	\$ 130,035	\$ 72,176	\$ 184,776
Accounts Receivable	0	260	1,775
Prepaid Expenses & Other Current Assets	1,468	2,551	1,308
Total Current Assets:	131,503	74,987	187,859
Other Assets:			
Investments	227,767	271,148	103,861
Equipment (Net)	1,320.09	6,402	9,603
Total Assets	\$ 360,591	\$ 362,537	\$ 301,323
Liabilities & Net Assets			
Current Liabilities:			
Accrued Liabilities	\$ 27,922	\$ 22,028	\$ 18,000
Deferred Revenue	225	800	1,025
Total Current Liabilities:	28,147	22,828	19,025
Net Assets:			
Unrestricted	332,444	339,709	282,298
Total Liabilities & Net Assets	\$ 360,591	\$ 362,537	\$ 301,323

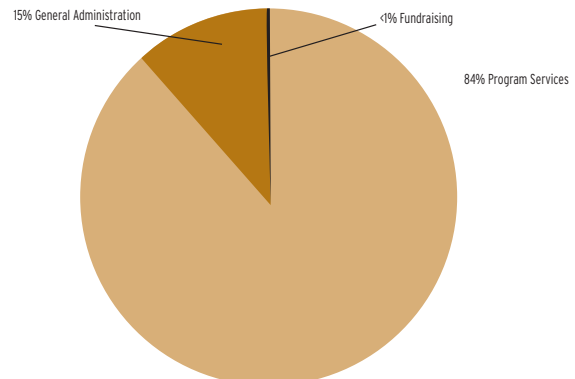
As part of its practices of good governance, the NCCA annually hires an independent accounting firm to conduct a financial audit. The review was not complete at publication, but information from the reviewed financials will be available after 1 September 2005. As in previous years, the 2004-2005 audit is being conducted by Larson, Allen, Weishair & Co., LLP of Minneapolis, MN.

FINANCIAL NOTES: Revenues are derived from participant fees, t-shirt sales, miscellaneous conference services, and conservative investments. Expenses are allocated to conference and board operations.

2004-05 SUPPORT & REVENUE



2004-05 EXPENSES





Volunteer Staff of the 2005 NMUN

NMUN DONORS

\$1000 or more	Brad Prosek	\$100 - \$199	Tina L. Bertrand Jonathan & Vicki DeSimone Patricia Foudy Cyr Jeanne Kates
\$500 or More	Michael Eaton & Paul VanCura H. Stephen Halloway Associazione Diplomatici, Italy Duke University Friends World Program / Long Island University New York University Temcov Foundation, Seattle, WA United Nations Association - USA	Up to \$100	AMCIPS Center for U.N. Reform Education New England School of Law Old Dominion University Anthony Ruggiero Steven Sutow
\$200 - \$499	Ingrid Busson Joseph Melrose Karen Young Richard Reitano & Claudia Archemide Bard Center for Environmental Policy Fletcher School of Law and Diplomacy Georgetown University PAXMUN Southern Regional MUN Yale University Press	In-Kind Donations	Jennifer Franco Joseph Melrose Marialyce Mutchler Anthony Ruggiero Barbara Tuominen, E-Creative Solutions

** Gifts received 1 June 2004 - 31 May 2005*

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ACKNOWLEDGMENTS:

Graphic Design: E-Creative
Solutions, Roseville, MN
Printing: Signature Printing,
Dayton, OH



“NMUN was one of the most memorable moments of my life. Trip to New York and visiting U.N. General Assembly were unforgettable. Working with other delegates from all over the world, I finally realized what it means to work together with people.”

- Su Yeon Ju, 2005 Head Delegate representing Uruguay,
Yonsei University, Republic of Korea



2005

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“...Not only a simulation of the actual U.N., however, one of learning and gaining knowledge of how to make (the U.N.) effective.”

- Salma Mitha, 2005 delegate representing Romania,
Golden West College (California), USA

