

# ANNUAL REPORT | 2003 – 2004

NATIONAL COLLEGIATE CONFERENCE ASSOCIATION



22-26 March 2005

# NATIONAL MODEL UNITED NATIONS

conference applications & registration information inside

# INTRODUCTION

The National Collegiate Conference Association (NCCA) mission to further understanding of the United Nations and contemporary problems is achieved through experience-based learning opportunities.

Our programs—the National Model United Nations Student Conference, Faculty Program, and the Diversity-Building Scholarship Initiative represent our contribution to international efforts to promote civic engagement. In preparing tomorrow's leaders, we recognize we are all members of a global community. Participation in the simulation-based educational opportunities we offer has been recognized by United Nations Secretary-General Kofi Annan as an "inspiring display of commitment and global citizenship."

Cooperative, hands-on learning is our guiding principle. In pre-conference preparation, as well as during committees and hallway caucuses at the conference, students confront a range of topics that they must view from the perspective of their assigned country or non-governmental organization. Through these experiences, culminating in Saturday plenary sessions at United Nations Headquarters in New York, students develop an appreciation of the perspectives of other peoples, the frustration of negotiation, the rewards of cooperation, and a broader view of the human side of international relations and diplomacy.

The more than 3,100 university students and 220 faculty from five continents that attended various NCCA programs in 2003-2004 benefited from our continuing work to sustain educational quality and strengthen linkages with the United Nations. Looking ahead, we are at work to promote an ever more diverse group of volunteer staff, delegate and faculty participants.

The NCCA is grateful to the more than 85 dedicated volunteers and various donors who annually give of their time and resources to support our programs. We encourage you to consider ways you can be involved:

- **Attend.** Use the inserted application materials to bring students and/or faculty to participate in the National Model United Nations programs 22-26 March 2005.
- **Volunteer.** Information on volunteer staff opportunities is available on our Web site at [www.nmun.org](http://www.nmun.org).
- **Give.** Make a donation to the NCCA using the inserted envelope as a sign of continuing support. *(As a 501(c)3 nonprofit organization of the United States, donations are tax deductible for U.S. filers to the full extent allowable by law.)*

Through our programs, including the world's largest simulation of the United Nations, we provide a forum for learning about the United Nations and a wide range of contemporary international issues. Our lasting impact on participants is the preparation they receive to become better global citizens and the next generation of international leaders.

I personally hope this annual report will inspire you to become more involved in our work.

Sincerely,



Michael Eaton  
Executive Director  
NCCA — sponsor of the National Model United Nations

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# THE ORGANIZATION

The National Collegiate Conference Association (NCCA) is the sponsor of the National Model United Nations Conference (NMUN) and related activities. Incorporated in 1968 as a nonprofit, educational corporation of the United States, the NCCA is also a recognized Non-Governmental Organization of the United Nations associated with the Department of Public Information. The NCCA Board of Directors includes members drawn from the volunteer staff as well as faculty conference participants.

Our principal program, NMUN, traces its origins to 1923 as a simulation of the League of Nations. The NMUN adopted its present form in 1946, after the creation of the United Nations. The conference is the largest and one of the most prestigious Model United Nations programs in the world; it annually hosts more than 3,100 college students and faculty members at United Nations Headquarters in New York City.

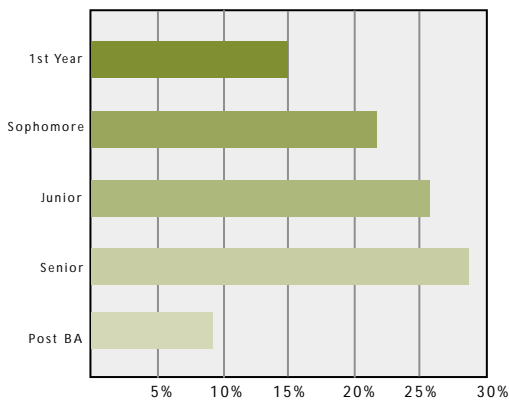
NCCA programs offer a diverse group of informed participants a forum for discussing global concerns in a context that closely parallels the "real world." Students and faculty from five continents work feverishly to propose resolutions addressing regional conflicts, peacekeeping, human rights, women and children, economic and social development, and the environment. The NMUN programs provide students a better understanding of the inner workings of the United Nations as they build skills in diplomacy and compromise.

*The National Collegiate Conference Association is a nonprofit organization that advances understanding of the United Nations and contemporary international problems. We positively affect the lives of participants and prepare them to be better global citizens through quality educational experiences that emphasize collaboration and cooperative resolution of conflict.*  
 - NCCA Mission Statement

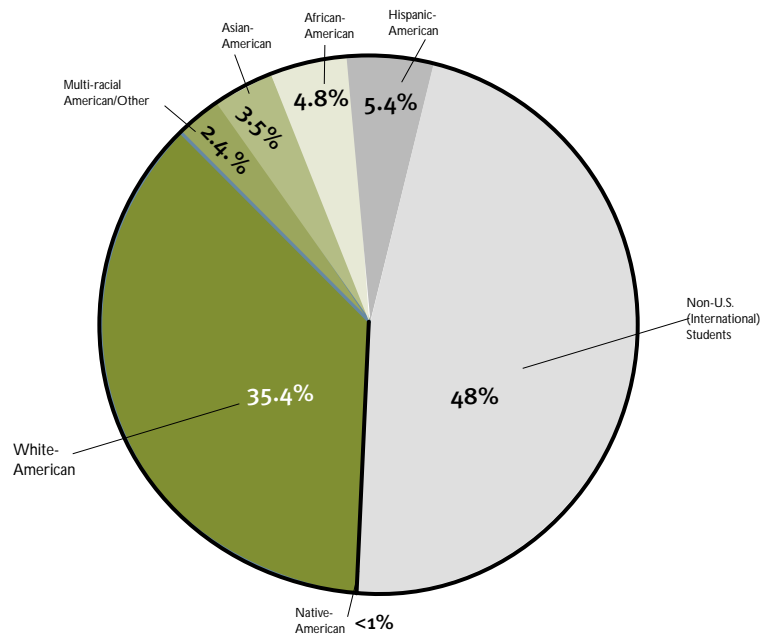
**BY THE NUMBERS: 2004**

- 3,103 student delegates
- 209 faculty members
- 213 colleges and universities
- 48% of delegates are from outside the U.S.
- 59% to 41% split of student-run delegations vs. credit-bearing classes
- 55% female participation, 45% male participation

**YEAR IN SCHOOL**



**DIVERSITY OF PARTICIPANTS**



\*The information on this page was self-reported by schools during conference registration; 76% of schools gave demographic information.

# CONFERENCE FEATURES

## LOCATION

One of the main attractions of the NMUN Conference is its New York City location. United Nations facilities are used for select sessions. Most Conference sessions take place at the Hilton Hotel, in the heart of midtown Manhattan, near the United Nations, the lights of Broadway, and some of the best museums and shopping in the world.

## THE SECRETARIAT

The NMUN Conference is administered by a 72-member secretariat from all over the world. The NMUN takes great pride in selecting volunteer staff from its delegate ranks. Most of the individual committees are directed by either graduate students or professionals who hold at least a BA/BS in their field. The NMUN Secretariat works year-round to ensure the most exciting, realistic, and rewarding educational simulation possible.

## DELEGATE RESOURCES

To prepare delegates for the simulation, NMUN provides background guides written by each committee director and assistant director. These guides provide information on the structure of the committee, the agenda items, the rules of procedure, and references for further research. Committee updates are provided at [www.nmun.org](http://www.nmun.org).

At the Conference, the on-site Delegate Resource Center contains photocopiers, workspace, computer word processors, printers and a helpful office staff. The resource center also offers limited access to Internet resources and faculty members.

## HOME GOVERNMENT

Staffed by dedicated volunteers from our constituent faculty ranks, the home government program allows students to ask questions regarding their assigned country or NGO, policies, and other agenda information. We invite our entire faculty to take part in this program. For more information or to volunteer, please contact the Secretary-General, [secgen@nmun.org](mailto:secgen@nmun.org).

## MISSION BRIEFINGS

An integral part of the NMUN experience is our Mission Briefings Program. Our location and unique status with the United Nations allows delegations to request briefings by a representative from the permanent mission to the UN of their assigned country. The Conference has reserved Wednesday morning as the time slot for delegations to set up their briefings. [It is the responsibility of the individual student delegations to set up their briefings.](#)

## SPEAKERS PROGRAM

Over the past several years, the NMUN's speakers program has grown exponentially. The NMUN has hosted such renowned and respected opening speakers as the Honorable Mr. Boutros Boutros-Ghali, the Honorable Mr. Kofi Annan, Ambassador Bill Richardson, Dr. Bernard Patry and several others. In addition, the NMUN Secretariat will arrange for UN officials and experts in the field to speak to the various committees during the week. (See page 8 of this report for a list of 2004 speakers.)

## FACULTY PROGRAM

Beyond normal Conference activities—committee sessions, speakers, mission briefings, and home government—faculty advisors are encouraged to further participate in the Conference by attending various faculty seminars and functions. These sessions are designed specifically for college and university faculty, and host several experts in the fields surrounding international affairs.

## SOCIAL EVENTS

The Conference format allows participants the opportunity to meet students from around the world and diplomats from the UN. In addition, our New York City location affords students and faculty access to some of the world's most acclaimed museums and galleries, libraries, restaurants, shows, nightlife, and shops. The NMUN sponsors a Delegate Dance in the Hilton Hotel held Saturday after the closing ceremony.

### *NCCA Vision Statement*

*A world comprised of civically engaged people who strive for peaceful, multi-lateral conflict resolution and equitable, sustainable human development.*

# 2004 HIGHLIGHTS



The 2004 NMUN Conference began with consecutive Opening Ceremonies in the Great Hall of the UN which served to accommodate the record number of delegates attending this year's conference. Keynote speakers were Mr. Jean-Marie Guéhenno, Under-Secretary-General for Peacekeeping Operations, and Mr. José Antonio Ocampo, Under-Secretary-General for Economic and Social Affairs.

Some of the innovative committees simulated this year included the Governing Council for the UN Human Settlements Programme, Committee on the Exercise of Inalienable Rights of the Palestinian People, High Level Segment, World Intellectual Property Organization, and the Islamic Educational, Scientific and Cultural Organization.

Midway through the week, all committees enjoyed the annual NMUN Speakers Program which included such notable speakers as Dr. Jeffrey Sachs, Special Advisor to UN Secretary-General on the Millennium Development Goals; Mr. Orobola Fasehun, Director, WIPO Coordination Office; Mr. Daryl Kimball, Executive Director, Arms Control Association; Dr. Desmond Johns, Director, UNAIDS New York Office; and Mr. Omotayo Olaniyan, Acting Permanent Observer, Executive Secretariat of the OAU to the UN. In addition, the first-ever NGO Briefing was presented with H.E. Ambassador André Erdös Former Permanent Representative of Hungary to the UN.

The week concluded with the traditional flurry of voting procedures, completing committee work for the 2004 NMUN Conference. Final plenary sessions for the General Assembly, Economic and Social Council, and Security Council were held at the UN. The 2004 NMUN Conference challenged its participants at a particularly poignant time of tense international relations, requiring delegates to apply both academic knowledge of past and present events and their own ideas in the pursuit of advancing the well-being of all world citizens.

NCCA and the NMUN volunteer staff look forward to building on and continuing the success of the 2004 NMUN Conference. The Board recognizes Chief of Staff Michelle Eaton, Director-General Renee Tillery and Secretary-General Jennifer Franco for their work and leadership.

*"I feel my dreams are bigger now. My goals have been influenced by the thoughts of infinite possibilities. Knowing that I can go before hundreds of strangers and make my presence felt has channeled a source of strength I did not even know I possessed. Nothing seems beyond my reach now. I no longer aspire to make my mark on society; I now intend to make my mark on the entire world."*  
- NMUN Participant, 2004



# DELEGATIONS TO THE 2004 NMUN CONFERENCE

Adelphi University	Golden West College	Ramapo College	University of Illinois - Chicago
Albany State University	Grant MacEwan College	Randolph-Macon Woman's College	University of Illinois - Springfield
Albert-Ludwigs Universität Freiburg	Hamline University	Rider University	University of La Verne
Albertson College of Idaho	Hardin-Simmons University	Riverside Community College	University of London
Alma College	Heinrich-Heine Universität Düsseldorf	Roanoke College	University of Macedonia
American University	Hood College	Roberts Wesleyan College	Universität of Magdeburg
American University in Cairo	Hudson River Group	Saddleback College	University of Maine
Appalachian State University	Illinois State University	Salem College	University of Maryland - Baltimore County
Armenian Model UN Association	Institut d'Études Sciences Politiques de Paris	San Francisco State University	University of Massachusetts Lowell
Augsburg College	Iowa State University	Schiller International University	University of Miami
Austin College	Irvine Valley College	Scottsdale Community College	University of Minnesota
Austin Community College	Istanbul Bilgi University	Sonoma State University	University of Mississippi
Bard College	Japan Model UN Society	Skidmore College	University of Montreal
Baruch College	JGW-Germany	Southeast Missouri State University	University of New Hampshire
Bellevue Community College	Johann Wolfgang - Goethe University Frankfurt	Southern New Hampshire University	University of Pompei Fabra
Benedictine University	John Jay College of Criminal Justice	Stephens College	University of Puerto Rico - Mayaguez
Berry College	Johnson County Community College	Stifting der deutschen Wirtschaft	University of Regina
Bowling Green State University - Firelands College	Julius Maximilians - Universität Würzburg	Syracuse University - Maxwell School	University of Sioux Falls
Bowling Green State University	Karl-Franzens-Universität Graz	Tallahassee Community College	University of St. Gallen
Brigham Young University	Kennesaw State University	Technische Universität Chemnitz	University of Texas - Austin
Bucerius Law School	King Car Education Foundation	Tennessee State University	University of Trier
Cal State Polytechnic University - Pomona	Kutztown University	Texas Christian University	University of Vermont
Cal State University - Bakersfield	Lafayette College	Texas College	University of Victoria
Cal State University - Chico	Lawrence University	Triton College	University of Washington
Cal State University - Fullerton	Lehman College	Universidad del Valle de Mexico	University of Wisconsin - Madison
Cal State University - Los Angeles	Lenoir-Rhyne College	Universität Magdeburg	University of Wisconsin - Oshkosh
Cal State University - Northridge	Loyola University - Chicago	Universität Osnabrück	University of Wisconsin - Stevens Point
Cal State University - Sacramento	Ludwig-Maximilians-Universität München	Université de Sherbrooke	Ursinus College
Cal State University - San Bernardino	Lynchburg College	Université du Québec à Montréal	Valdosta State University
Carleton College	Manchester MUN (UMIST)	Université Laval	Venezolano Naciones Unidas
Chapman University	Manhattan College	University of Applied Sciences Coburg	Victor Valley Community College
Chevening International Scholars/MUNICIPIS	Marist College	University of Applied Sciences Gelsenkirchen	Washington State University
Christian-Albrecht University Kiel	Maryville College	University of Arkansas at Pine Bluff	West Virginia University
City College of New York	McMurry University	University of Bonn	Westchester Community College
Clark College	Mercyhurst College	University of Bristol Union	Western Carolina University
Colgate University	Miami University Middletown	University of British Columbia	Westfield State College
Collège Ahunatic	Miami-Dade College	University of California - Berkeley	Westmont College
Collège André-Grasset	Millsaps College	University of California Los Angeles	Wichita State University
Collège Montmorency	Mira Costa College	University of California - Riverside	Wilkes University
College of Wooster	Monmouth University	University of Catania	Wittenberg University
Collège Universitaire de Saint-Boniface	Morehouse College	University of Central Florida	Wright State
Colorado State University - Pueblo	New Jersey City University	University of Colorado - Boulder	York College of Pennsylvania
Columbia University	New Mexico State University	University of Colorado - Denver	
DePaul University	North Central College	University of Dayton	
DeLaSalle University - College of St. Benilde	Northwestern Polytechnical University, China	University of Delaware	
Eberhard Karls Universität Tübingen	Ohio Northern University	University of Denver	
Edinboro University of Pennsylvania	Orange Coast College	University of Erfurt	
Florida A&M University	Otto Friedrich Universität - Bamberg	University of Federal Armed Forces Hamburg	
Florida International University	Pace University - NYC	University of Georgia	
Freie Universität Berlin	Pace University - Westchester	University of Greifswald	
George Mason University	Pasco-Hernando Community College	University of Hawaii - Hilo	
Georgia Southern University	Pearson College	University of Hohenheim	
Georgia State University	Philipps Universität Marburg	University of Idaho	
German Youth for Understanding	Queens College		
Glendon College			

*"I now feel being an ambassador, a delegate, or any other representative on an international level is actually an obtainable goal."  
- NMUN Participant, 2004*

# 2004 NMUN AWARDS

Though participation is its own reward, the NCCA recognizes a select number of delegations for their outstanding contributions.

Awards are determined using specific criteria for evaluating delegate performance. Each element is equally important. All committees are weighted equally, and delegations are rated on a mathematical formula in relation to the total number of committees represented by the individual Member State or NGO. Criteria include:

1. *Position papers* – evaluated on substantive content, writing quality and timely arrival. Position papers illustrate the quality, depth and accuracy of research undertaken by delegates in preparation for the conference.
2. *Remaining 'in character'* – defined as advocating your assigned country or Non-Governmental Organization's position in a manner consistent with economic, social and geopolitical constraints.
3. *Participating in committee* – evaluated both during formal sessions and caucusing.
4. *Proper use of the rules of procedure.*

## OUTSTANDING POSITION PAPER

Algeria	Ludwig-Maximilians-Universität München
Belgium	Rider University
Belize	University of Dayton
Cape Verde	Johann Wolfgang - Goethe University Frankfurt
Congo	Alma College
Dominica	Johann Wolfgang - Goethe University Frankfurt
Finland	University of Hohenheim
Greece	Universität Magdeburg
Guatemala	University of Idaho
India	Eberhard Karls Universität Tübingen
Int'l Alliance of Women	Pace University - Westchester
Iran (Islamic Republic of)	Austin College
Italy	Wright State University
Philippines	Georgia Southern University
Republic of Korea	Austin College
Russian Federation	California State University - Chico
Syria	California State Polytechnic University Pomona
Tuvalu	Johann Wolfgang - Goethe University Frankfurt

## OUTSTANDING DELEGATION

Congo	Alma College
Cyprus	University of Miami
Int'l Alliance of Women	Pace University - Westchester
Italy	Wright State University
IULA/UCLG	Alma College
Panama	City College of New York
Singapore	California State University - Fullerton
Socialist International	Brigham Young University
Syria	California State Polytechnic University Pomona
Uganda	University of Wisconsin - Oshkosh
Yemen	California State University - San Bernardino
Zambia	Florida International University

## DISTINGUISHED DELEGATION

Algeria	Ludwig-Maximilians-Universität München
Belize	University of Dayton
Canada	Brigham Young University
Germany	Pace University - NYC
Holy See	University of Montreal
Honduras	Riverside Community College
India	Eberhard Karls Universität Tübingen
Iran (Islamic Republic of)	Austin College
Medecins sans Frontieres	Wright State University
Republic of Korea	Austin College
Russian Federation	California State University - Chico
WEDO	Austin College
World Resources Institute	Northwestern Polytechnical

## HONORABLE MENTION

Armenia	Georgia State University
Belgium	Rider University
Brazil	Hudson River Group
Brunei Darussalam	University of Georgia
Bulgaria	University of Georgia
Ecuador	American University in Cairo
Greece	Universität Magdeburg
Guatemala	University of Idaho
Inter-Parliamentary Union	University of Montreal
Mexico	Irvine Valley College Saddleback College
Philippines	Georgia Southern University
Poland	Kennesaw State University
South Africa	Manhattan College
Spain	Université Laval
Swaziland	Hardin-Simmons University
Tajikistan	Victor Valley Community College

# 2004 CONFERENCE COMMITTEES & SPEAKERS

## KEYNOTE SPEAKERS

Mr. Jean-Marie Guéhenno  
Under-Secretary-General  
Department of Peacekeeping Operations

Mr. José Antonio Ocampo  
Under-Secretary-General  
Economic and Social Affairs

## COMMITTEE SPEAKERS

### General Assembly Plenary

Mr. Jeffrey Sachs, Ph.D.  
Special Advisor to UN Secretary-General, Millennium Development Goals

Mr. Jean Gazarian, Ph.D.  
Senior Fellow, UN Institute for Training and Research

### General Assembly Third Committee

Mr. Joseph Chamie  
Director, UN Population Division

### Committee on the Exercise of the Inalienable Rights of the Palestinian People

Mr. Hamid Abdeljaber  
Chief of Middle East Radio Unit and TV Service  
UN Department of Public Information

### Governing Council for the UN Human Settlements Programme

Ms. Axumite Gebre-Egziabher  
Director, United Nations Human Settlements Programme Office New York

### International Court of Justice

Mr. Christian Much  
Legal Adviser, Permanent Mission Germany to the UN

### Security Council

Mr. Doug Brooks  
Director, International Peace Operations Association

### Economic and Social Council Plenary

H.E. Ambassador Jarmo Sareva  
Deputy Permanent Representative of Finland to the UN

### Commission on Human Rights

Mr. Craig Mokhiber  
Deputy Director, Office of the High Commissioner for Human Rights, New York

### Economic Commission for Latin America and the Caribbean

Mr. Eric Miller  
International Trade Consultant, Inter-American Development Bank

### Committee on Economic, Social and Cultural Rights

Mrs. Ana Teresa Romero, Ph.D.  
Director, International Labour Organization Office for the United Nations

### High Level Segment

Ms. Susan Brown  
Director of Peacebuilding Programs, Pearson Peacekeeping Centre

Mr. John Driscoll  
Assistant Director of the Center for Urban Studies, Harvard University

Ms. Irene Freudenschuss-Reichl  
Special Representative, UN Industrial Development Organization

Ms. LaShawn Jefferson  
Executive Director, Women's Rights Program, Human Rights Watch

Mr. Eric Miller  
International Trade Consultant, Inter-American Development Bank

Mr. David Stillman  
General Manager, United Nations Public-Private Alliance for Rural Development

Mr. Jan Vandemoortele  
Principal Adviser/Group Leader of the Poverty Group, UNDP Bureau for Development Policy

### Committee on Economic, Social and Cultural Rights

Mrs. Ana Teresa Romero, Ph.D.  
Director, International Labour Organization Office for the United Nations

### Commission on Sustainable Development

Ms. Marcia Brewster  
Task Manager, Interagency Gender & Water Task Force  
UN Sustainable Development Division

Mr. Mohan Peck  
Economic Affairs Officer at United Nations Department of Economic and Social Affairs

### World Intellectual Property Organization

Mr. Rama Rao  
Senior Councillor, WIPO Coordination Office

### International Atomic Energy Agency

Mr. Daryl Kimball  
Executive Director, Arms Control Association

### Joint UN Programme on HIV/AIDS

Mr. Desmond Johns, Ph.D.  
Director, UNAIDS New York Office

### Executive Committee of the United Nations High Commission for Refugees

Mr. Yusuf Hassan  
Senior Public Information Officer, UNHCR New York Office

### World Food Programme

Ms. Hannah Laufer  
Partnerships Advisor, WFP North America Office

### United Nations Children's Fund

Ms. Stella Schuhmacher  
Program Officer, UNICEF

### International Criminal Police Organization

H.E. Ambassador Amad Kamal  
Ambassador and Permanent Representative, Pakistan (retired)

### Islamic Educational, Scientific and Cultural Organization

Mr. Jonny Sinaga  
First Secretary for Political Affairs, Permanent Mission of Indonesia to the UN

### North Atlantic Treaty Organization

Major General Thomas Matthews  
US Army Reserve (retired)

### African Union

Ms. Roselyn Akombe  
Adviser, Economic Affairs  
Office of the Permanent Representative of the OAU to the UN

### Association of Southeast Asian Nations

H.E. Ambassador Lauro L. Baja, Jr.  
Permanent Representative of the Philippines to the UN

### H.E. Ambassador Radzi Rahman

Alternate Permanent Representative of Malaysia to the UN

### European Union Council

Mr. Rui Macieira  
Deputy Permanent Representative of Portugal to the UN

## SPECIAL SPEAKERS ENGAGEMENTS

### NGO Forum

H.E. Ambassador André Erdős  
Former Representative of the Republic of Hungary to the UN

### "The Adverse Effects of Globalization and the Role of the United Nations for the 21st Century"

Moderator: Carlos Lozada, Managing Editor, Foreign Policy Magazine

Panelists: Mr. Bernard Patry Ph.D., Member of Canada's Parliament

Eric Miller, Inter-American Development Bank

Major General Thomas Matthews, U.S. Army Reserve (retired)



# 2004 FACULTY SESSIONS



## FACULTY SEMINAR ONE

"The Use of Internal Simulations in the Classroom"

Moderators: Professors Richard Reitano and Donna Schlagheck.

The panelists included: Professors Doug Becker, Pam Chasek, Laura Lehmann, and Ambassador Joseph Melrose. This event was co-sponsored by the Model United Nations Educators Association. Faculty advisors on the panel shared the successful techniques they use for in-class simulations with other faculty as learning tools and preparation for model UN simulations.



## FACULTY SEMINAR TWO

Diversity-Building Scholarship Initiative (DBSI)

Discussion Leader: Professor Karen Young

This session highlighted the impact on the recipients of the NCCA outreach program to foster ethnic diversity in U.S. delegations. Scholarship students were invited to share their impressions of the conference and discuss its impact on their lives. Without funding assistance from the DBSI, these student delegates would have been unable to participate in the 2004 NMUN.



## FACULTY SEMINAR THREE

"Iraq, the War, and the Role of the United Nations"

Moderator: Ambassador Joseph H. Melrose

The panelists included: Ambassador Patrick Kennedy, US Ambassador to the UN for Management and Reform, and Hamid Abdeljaber, Chief, Arabic Radio Unit, UN Department of Public Information. Ambassador Kennedy served in Iraq for six months as Paul Bremmer's Chief of Staff while Bremmer coordinated the Coalition Provisional Authority. He discussed the lessons learned in hindsight from the occupation as well as the current state of affairs in Iraq. Mr. Abdeljaber shared his own experiences of leaving Iraq the day before UN headquarters in Baghdad was bombed and how those attacks and the war itself have impacted the UN. Both men addressed the complexity of the situation and answered questions from faculty.



## FACULTY SEMINAR FOUR

NCCA Open Forum

Moderator: Sean Killen, Incoming NCCA President

As part of its on-going commitment to transparent governance, the NCCA Board hosted a session to discuss its current strategic planning process and hear feedback from stakeholders.

In addition to these sessions, faculty from community colleges gathered to discuss funding delegations, special problems for delegates who may attend the conference only once, and appropriate curriculum materials for those students taking a Model UN course for credit.

# ONGOING INITIATIVES

## DIVERSITY & ACCESS

The United Nations is a forum designed to let all voices be heard. Our conference provides a similar opportunity for future leaders from around the world to come together through dialogue and diplomacy. The presence of students of diverse ethnic and national backgrounds adds to the realism of the simulation. The quality of the National Model UN continues to attract a growing number of delegates from around the world and across the United States. The demographic information on page three offers insight into the composition of delegations to the 2004 conference.

## DIVERSITY-BUILDING SCHOLARSHIP INITIATIVE

In 2000, the NCCA created a Diversity-Building Scholarship Initiative (DBSI) to help recruit and retain a diverse student delegate population. The DBSI is an integral part of the NCCA's efforts to meet both its mission and the educational and diversity needs of the NMUN conference. To date, this scholarship award has funded a total of 17 advisors and 106 delegates. Without the DBSI these students would not have been able to attend the conference.

Annually, the NCCA selects Historically Black Colleges and Universities as recipients of scholarship grants. These grants assist deserving schools with hotel and travel costs for students from traditionally under-represented populations and low income communities. Colleges and universities are awarded grants with a commitment of an additional grant in the following year. This multi-year grant approach allows schools additional time to demonstrate to their campus the educational value of the program in order to earn institutional support for continued participation. These grants enable the NCCA to sustain participation of diverse students and academic institutions while also reaching out to new schools. In the 2003-2004 year, two schools received a commitment for two years of funding: Texas College and University of Arkansas – Pine Bluff. Florida A & M University received its final phase of funding this year.

## BRIAN JOHN HAYDEN SCHOLARSHIP FEE WAIVERS

The NCCA also desires to ensure access to the NMUN to a diverse socioeconomic delegate population. In addition to the DBSI grants, scholarship fee waivers totaling \$5,750 were distributed to 17 schools through the Brian John Hayden Scholarship program. Schools apply to the NCCA and are awarded funds based on genuine financial need. Recipients in 2004 were: Armenian Model UN, Austin Community College, Baruch College, Georgia State University, Istanbul Bigli University, Manchester MUN, Modelo Venezolano de las Naciones Unidas, New Mexico State University, Pearson College, Tennessee State University, University of Central Florida, University of Colorado – Boulder, University of Hawaii – Hilo, University of Montreal, Universität Osnabrück, University of Wisconsin – Stevens Point and Wichita State University.

As we look back on the mission of our organization to increase education, to increase diversity and to increase our efforts at inclusion of all people by providing opportunities for under-represented populations, we remain encouraged by our initial efforts. Looking to the future, we cannot help but strive even harder toward maximizing our potential of creating opportunities that change, inspire and empower youth to greater service and social responsibility so greatly needed in our world.

The Board especially recognizes Karen Young, chair of the Diversity-Building Scholarship Initiative Committee, and Richard Reitano for their long-standing vision and leadership.



*"The more we can encourage, invite and instruct promising, diverse college students in the understanding and techniques of multilateral diplomacy, peaceful resolution of conflict, and the struggle for basic human rights, the better we can prepare students to become successful future community and world leaders. In fact, the success of our nation and the strength of our democracy depend on it."*

*– Prof. Karen Young, Chapman University*

# PARTNERSHIPS & GROWTH



## MAKING DELEGATE VOICES HEARD

Following the 2004 Conference, NMUN Assistant Secretary-General Andrés González presented H.E. Julian Hunte, the president of the UN General Assembly, with a CD containing student resolutions from the General Assembly Plenary and General Assembly Third Committee of the 2004 NMUN. Amb. Hunte gladly received the documents (which he had requested in April during the conference). He has a keen interest in the “nobel efforts” and resourceful ideas delegates make in response to issues facing the global community.

NMUN offers more than an opportunity to use the facilities of the United Nations—it provides a forum for the exchange of ideas among NMUN peers and with their UN counterparts.

## MODEL UN AND POLITICAL ENGAGEMENT

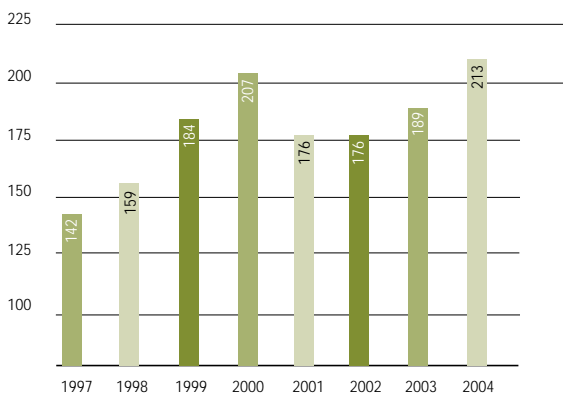
In addition to surveying participants for ways to improve the simulation, the NCCA included in the 2004 conference evaluation a series of questions designed to help find out what motivates students to become politically involved. This work is part of a nationwide study on political engagement of American college students conducted by the Carnegie Foundation. The three-year study of 21 courses includes the Model UN course offered by Prof. Richard Reitano jointly at Dutchess Community College and Vassar College in Poughkeepsie, New York. The study seeks to find out how the lessons of the selected courses can be applied by other colleges and universities.

*“I met so many wonderful people from at least 10 different countries. After the session was over, we would gather and discuss similarities and differences in everything from our mannerisms, religions, heritage all the way down to styles and music. Never would I have had the opportunity to socialize with positive young people from countries half way around the world if it were not for the National Model United Nations.”*

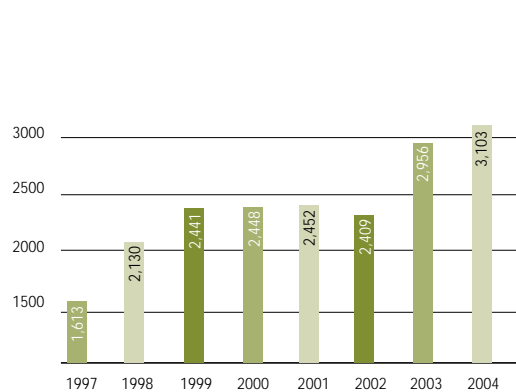
## INCREASED INTEREST IN LEARNING ABOUT THE UN SYSTEM

Pre-dating the current media focus on the work of the UN is a pattern of growing student interest in learning about the UN system. Steadily increasing NMUN participation over the past seven years recognizes the NCCA's commitment to educational quality. Growth also reflects the international nature of the simulation; student delegations now travel from five continents to attend! As the organization continues to improve the educational aspects of NMUN it celebrates the expanded impact of our work achieved as we learn alongside greater numbers of participants. With more 3,100 student delegates, NMUN is truly an international forum for tomorrow's leaders.

Number of Schools Attending



Number of Delegates Attending



# LEADERSHIP

## THE NCCA BOARD OF DIRECTORS

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Ingrid Busson, Vice-President  
Mindy Sofen, Secretary  
Steven Sutow, Treasurer  
Shreesh Juyal  
Sean Killen  
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Michael Eaton  
Brad Prosek  
Anthony Ruggiero  
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Donna Schlagheck

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Dominic Gosselin, Public Relations Coordinator, Canadian Dept. of Public Affairs  
Stephen Halloway, Senior Advisor, Inter-American Development Bank  
Ambassador William H. Luers, President and Chairman, UNA-USA  
Christopher Woodthorpe, Chief, UN Publications

## ADMINISTRATION

Michael Eaton, Executive Director  
Judy Eaton, Assistant to Executive Director  
Paul VanCura, Assistant to Executive Director

**SHAWN N. OLDS, PRESIDENT, NCCA** – Mr. Olds graduated from the U.S. Military Academy in 1994 and served on active duty in the 82nd Airborne Division. After being medically discharged, he has served as a consultant for logistics, operations and technology as well as IT management. Mr. Olds helped found a media solutions company focused on political campaigns and advocacy groups and served as the company's Chief Operating Officer. He chose to return to the government sector after September 11th and currently works as a contractor in the United States Department of State Office for Counter-Terrorism. Mr. Olds resides in Chicago, Illinois and is a candidate for a M.B.A. at the Kellogg School of Management and a J.D. at the Northwestern School of Law.

**MICHAEL EATON, EXECUTIVE DIRECTOR, NCCA** – Mr. Eaton first attended NMUN in 1991 while a student of Economics & Latin American Studies at Georgetown University. He has been a volunteer staff member since 1993, including two terms as Secretary-General of the National Model UN (1997 & 1998). Mr. Eaton received a M.A. in Nonprofit Management from Hamline University in 2003 and now serves as an adjunct faculty member. He was Director of Enrollment Services and Marketing for HECUA, a consortium of universities offering experiential-based off-campus programs with a social justice focus. As of September 2004, Mr. Eaton is the full-time Executive Director for the NCCA and NMUN. He has served in this capacity on a volunteer basis since 2001. He resides in St. Paul, Minnesota.

**JENNIFER FRANCO, SECRETARY-GENERAL, NMUN** – Ms. Franco graduated from California State Polytechnic University-Pomona in 2000 with a B.A. in Political Science. Currently residing in Sacramento, California, Ms. Franco works for the Senate Minority Republican Caucus Office of Policy as a Policy Consultant. She has also assisted with various campaigns ranging from Presidential to California State Senate elections. Ms. Franco is also a Journalist, Second Class Petty Officer in the United States Naval Reserve. She recently earned her second Naval and Marine Corps Achievement Medal.

**RENEE TILLERY, DIRECTOR-GENERAL, NMUN** – Ms. Tillery graduated from Michigan State University with a B.A. in International Relations in 1998. She currently works in Washington, DC for Chemonics International, a global development firm, as an information specialist working on writing and IT projects. She is also pursuing a M.A. Liberal Studies at Georgetown University and lives in Arlington, Virginia.

**EDUCATION COMMITTEE** | Responsible for matters pertaining to the educational philosophy underlying the NMUN. Maintaining a high quality educational experience for participants is the foundation of committee work. Also works to improve the delegates' experience by working to make the conference more realistic and provide better research materials for staff, delegates, and faculty.  
Ingrid Busson (Chair), Shreesh Juyal, Joseph H. Melrose, Brian Rettmann, Donna M. Schlagheck

**FINANCE COMMITTEE** | Considers operating decisions that could have a material financial impact on the NMUN conference and the NCCA. Aim is to preserve the fiscal integrity of the NMUN conference and NCCA in perpetuity. Responsible for recommending courses of action for investment decisions and the annual NMUN conference operating budget. Steven Sutow (Chair), Michael Eaton, Brad Prosek, Richard Reitano, Anthony J. Ruggiero

**OPERATIONS COMMITTEE** | Considers policy decisions that relate to hosting the annual NMUN conference and works closely with the conference organizers to preserve the highest levels of continuity and quality for the NMUN. Ensures that innovations and modifications in annual conference business comport with the educational mission of the NCCA and do not compromise the NCCA's commitment to fiduciary responsibility. Marialyce Mutchler (Chair), Erin Conaton, Sean Killen, Karen Young

# STAFF OF VOLUNTEERS

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Secretary-General – Jennifer Franco, California State Polytechnic University-Pomona  
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Executive Director – Michael Eaton, Concordia College, Georgetown University / Hamline University  
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Asst. Director – Karen Reimers, McGill University / Ludwig-Maximilians-Universität München  
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Asst. Director – Rabia Razaq, California State Polytechnic University - Pomona  
Asst. Director – Ruby Gee, California State Polytechnic University - Pomona

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Asst. Director – Chidinma Ahia, Rider University

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Asst. Director – Anne Kröening, Université Laval

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Asst. Director – Silke Kumpf, London School of Economics

### Economic Commission for Latin America and the Caribbean

Director – Altigracia “Alta” Pierre, Manhattan College  
Asst. Director – Jennifer Butler, Edinboro University of Pennsylvania

### Committee on Economic, Social and Cultural Rights

Director – Marian Adly, Loyola University Chicago  
Asst. Director – Mike Provenzano, Loyola University Chicago

### Commission on Sustainable Development

Director – Erin Kennedy, Georgia Southern University  
Asst. Director – Magda Walczak, Loyola University Chicago

## SPECIALIZED AGENCIES

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### World Intellectual Property Organization

Director – Jake Schanzenbach, University of Idaho  
Asst. Director – Lisa Anyona, University of Denver

### International Atomic Energy Agency

Director – Tracy Kingsley, Wright State University  
Asst. Director – Guertalene Noel, Rider University

### Joint UN Programme on HIV/AIDS

Director – Christy Moore, Berry College  
Asst. Director – Sara Williams, University of Toronto

### Executive Committee of the Programme of the UN High Commissioner for Refugees

Director – Mike Gaspar, Pace University Westchester  
Asst. Director – Monica Patankar, Loyola University Chicago

### World Food Programme

Director – Kevin Grisham, California State University - San Bernardino  
Asst. Director – Lemarque Campbell, McGill University

### UN Children's Fund

Director – Juan Nuñez, Rider University  
Asst. Director – David Southworth, American University

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### International Criminal Police Organization

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Asst. Director – Stephen Matragrano, State University of New York - Oswego

### Islamic Educational, Scientific and Cultural Organization

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Asst. Director – Jennifer Contreras, University of La Verne

### National Atlantic Treaty Organization

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Asst. Director – Sunna Babar, Wright State University

### African Union

Director – Christa Clinchy, University of British Columbia  
Asst. Director – Joshua Crabtree, San Francisco State University

### Association of Southeast Asian Nations

Director – Alessandra Heineman, York University  
Asst. Director – Can Balcioglu, Istanbul Bilgi University

### European Union

Director – Laural Schweiger, California State at Chico  
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## CONFERENCE RESOURCES

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Administrative Assistant – Maureen Daliege, Benedictine University

Administrative Assistant – Deanna Gail Jesse, University of Victoria

Administrative Assistant – Laszlo Katona, Loyola University Chicago

Administrative Assistant – Max Thuemmel, University of Cologne

Administrative Assistant – Agnieszka “Agnes” Swierzbinska, Université de Montreal

Administrative Assistant – Ronald Schwarz, Uppsala Universitet, Sweden

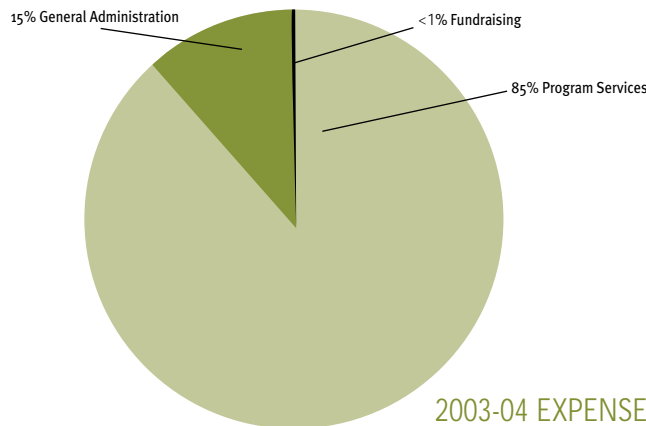
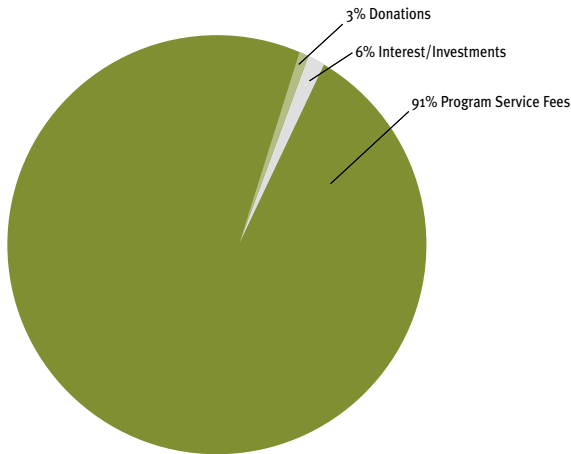
# FINANCIAL REVIEW

As an organization the NCCA is acutely aware of the financial obligation each school and each individual must make in order to participate in the NMUN. Therefore, our organization is constantly working to contain costs while at the same time securing donations to offset the expense of participation.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(all values in US dollars)

For the Year Ending May 31	2004	2003	2002
<b>Assets</b>			
<b>Current Assets:</b>			
Cash & Cash Equivalents	\$ 72,176	\$184,776	\$ 85,441
Accounts Receivable	260	1,775	726
Prepaid Expenses & Other Current Assets	2,551	1,308	4,717
<b>Total Current Assets:</b>	<b>74,987</b>	<b>187,859</b>	<b>90,884</b>
<b>Other Assets:</b>			
Investments	271,148	103,861	155,744
Equipment (Net)	<u>6,402</u>	<u>9,603</u>	<u>1,456</u>
<b>Total Assets</b>	<b>\$362,537</b>	<b>\$301,323</b>	<b>\$248,084</b>
<b>Liabilities &amp; Net Assets</b>			
<b>Current Liabilities:</b>			
Accrued Liabilities	\$ 22,028	\$ 18,000	\$ 13,590
Deferred Revenue	800	1,025	445
<b>Total Current Liabilities:</b>	<b>22,828</b>	<b>19,025</b>	<b>14,035</b>
<b>Net Assets:</b>			
Unrestricted	<u>339,709</u>	<u>282,298</u>	<u>234,049</u>
<b>Total Liabilities &amp; Net Assets</b>	<b>\$362,537</b>	<b>\$301,323</b>	<b>\$248,084</b>



### REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors, NCCA:

We have reviewed the accompanying balance sheet of National Collegiate Conference Association, Incorporated as of May 31, 2004, and the related statements of activities, functional expense and cash flows for the year then ended, in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. All information included in these financial statements is the representation of the management of National Collegiate Conference Association, Incorporated.

A review consists principally of inquiries of the organization's personnel and analytical procedures applied to financial data. It is substantially less in scope than an audit in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with generally accepted accounting principles.

*Larson, Allen, Weishaar & Co., LLP*

LARSON, ALLEN, WEISHAAR & CO.,  
LLP  
Certified Public Accountants  
Minneapolis, MN  
June 25, 2004

### FINANCIAL NOTES

Revenues are derived from participant fees, t-shirt sales, miscellaneous conference services, and conservative investments. Expenses are allocated to conference and board operations.



Volunteer Staff  
of the 2004 NMUN

OUR DONORS\*

- \$500 or More \_\_\_\_\_ Michael Eaton and Paul VanCura  
Brad Prosek
- \$200 - \$499 \_\_\_\_\_ Amee Adkins  
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Marialyce Mutchler and Brian Rettmann  
Shawn N. Olds  
Richard Reitano and Claudia Archimede  
Michele Steinmetz  
Donna M. Schlagheck  
Karen Young
- \$100 - \$199 \_\_\_\_\_ Jonathan and Vicki DeSimone  
Shreesh Juyal  
Jeanne Kates  
Patricia Foudy Cyr
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Judy Sharken Simon  
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Donations \_\_\_\_\_ Christopher Eaton  
Shreesh Juyal  
Erin Kennedy  
Joseph Melrose  
Steven Sutow  
Barbara Tuominen, E-Creative Solutions

TO CONTACT THE NCCA:

National Collegiate Conference Association  
Attn: Michael Eaton, Executive Director  
3489 Valento Circle  
St. Paul, MN 55127-7171  
Phone: 651.334.3223 Fax: 651.484.2531  
E-mail: [execdirector@nmun.org](mailto:execdirector@nmun.org)  
Web: [www.nmun.org](http://www.nmun.org)

ACKNOWLEDGMENTS:

Graphic Design: E-Creative Solutions,  
Roseville, MN  
Printing: Signature Printing, Dayton, OH

\* Gifts received 1 June 2003 - 31 May 2004



*During the conference, I had the privilege of working with other schools in finding solutions to the problems that concerned our committee, the Commission for Sustainable Development. In doing so, I came to know that business can play a major role in the development of a country. After I graduate, I will have my own business and I can't help think of how much of an honor it would be to be able to aid in the success of developing countries.*

*– 2004 Model UN Delegate*

[www.nmun.org](http://www.nmun.org)

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